

Swindon Borough Council

Growing the Economy Overview and Scrutiny Committee

Wednesday, 29 June 2016

Committee Room 1, Civic Offices

At 6.00 p.m.

Conservative Councillors

*Wayne Crabbe
Malcolm Davies
Cathy Martyn (Chair)
Gary Sumner
Steve Weisinger*

Labour Councillors

*Emma Bushell
Mark Dempsey
Des Moffatt
Carol Shelley*

Committee Officer: Stuart Figini (Committee Officer) 01793 463612, sfigini@swindon.gov.uk

Swindon Borough Council can be contacted at the Civic Offices, Euclid Street, Swindon, SN1 2JH (Telephone 01793 445500)

Access Arrangements - The venue is wheelchair accessible and an infrared receiver hearing system is provided. If you have any special requirements to enable you to attend the meeting or would like to receive any of the pages contained in this agenda in a larger print size, please contact the Committee Officer as soon as possible prior to the date of the meeting.

AGENDA

1. Appointment of Vice-Chair

2. Apologies for Absence

3. Declarations of Interest

Members are reminded that at the start of the meeting they should declare any known interests in any matter to be considered, and also during the meeting if it becomes apparent that they have an interest in the matters being discussed.

4. Minutes (Pages 3 - 6)

To receive the minutes of the Economy and Regeneration Overview and Scrutiny Committee meeting held on 9th March 2016.

5. Public Question Time

See explanatory note below. Please phone the Committee Officer whose name and number appears at the top of this agenda if you need further guidance.

6. Swindon's Economic Strategy (Pages 7 - 14)

To consider a report by Andy Evans, Interim Head of Economy, Skills and Property Development which provides an overview of the current Economic Strategy and a review of the current progress for 2016/17 which will inform the development of the Committee's Work Programme at agenda item 7 below.

7. Work Programme 2016/17 (Pages 15 - 44)

8. Date of Next Meeting

The next meeting of the Growing the Economy Overview and Scrutiny Committee is scheduled for 6:00pm on 21st September 2016.

Date of Despatch: 21 June 2016

Public Question Time - Swindon Borough Council remains committed to increasing its accountability to the public and to promoting active citizenship. 15 minutes will be allowed at the start of all Council meetings for questions to the Chair from the public about the work of the Committee (except for confidential matters, and matters relating to planning and licensing applications). We will give priority to those who submit questions in writing at least two days before the meeting. Questions must be relevant, clear, and concise. You may not use Public Question Time as an opportunity to make speeches or statements.

Questions in writing should be sent to the Committee Officer whose contact details appear on the agenda above or to the Director of Law and Democratic Services, we will publish it, along with the answer, alongside the Minutes. The process associated with asking a public question is set out in the "Public Question Time at Council Meetings Protocol and Guidance" available on the Council's Website.

(<http://ww5.swindon.gov.uk/moderngov/ecCatDisplay.aspx?sched=doc&cat=13338&path=0>) or from the Committee Officer named above.

Questions in writing should be sent to the Committee Officer whose contact details appear on the agenda above, or to the Director of Law and Democratic Services. We will publish it, along with the answer, alongside the Minutes. The process associated with asking a public question is set out in the "Public Question Time at Council Meetings Protocol and Guidance" available on the Council's Website (<http://ww5.swindon.gov.uk/moderngov/ecCatDisplay.aspx?sched=doc&cat=13338&path=0>) or from the Committee Officer named above.

ECONOMY AND REGENERATION OVERVIEW AND SCRUTINY COMMITTEE

WEDNESDAY, 9 MARCH 2016

PRESENT:- Councillors Oliver Donachie (Chair), Emma Bushell, Wayne Crabbe, Oliver Donachie (Chair), Mary Friend, Kevin Parry, James Robbins, Joe Tray and Chris Watts

Councillor Toby Elliott, Cabinet Member for Communities and Strategic Planning

Apologies for absence were received from Councillors Richard Hurley, Cathy Martyn and Des Moffatt.

55. Declarations of Interest

The Chair reminded Members of the need to declare any known interests in any matters to be considered at the meeting. No declarations were made.

56. Minutes

Resolved – That the minutes of the meeting held on 27th January 2016, be confirmed and signed as a correct record, subject to the inclusion of the following declaration of interest made by Councillor Robbins:

‘Councillor James Robbins declared a personal interest in respect of agenda item 5 – EU Referendum as he works for a Member of the European Parliament.’

57. Public Question Time

No public questions were received during the meeting.

58. Localities and Local Plan

The Committee received an update report from the Council's Head of Localities & Community Involvement about emerging ideas on passing services to external bodies /organisations. He commented that Cabinet had approved a range of measures and strategies to support the delivery of the Council's Vision for Swindon within the Council's strategic and financial context to 2020, including (i) Growing Swindon's Economy, (ii) Going Local and (iii) Building Resilience.

The Committee noted that the Cabinet had authorised work to new approaches to the management of community and cultural assets and the development of pilot work in Parishes. It was also noted that the Cabinet had also approved the cessation of the Locality Fund as a source for securing Highways and Streetsmart services.

The Head of Localities & Community Involvement spoke about the effect of these decisions on ward members, their wards and the residents they serve.

Members' views were sought on the following initial proposals:

- That the grants criteria be reviewed to ensure grants are made to community projects that contribute to 'Going Local' and Building Resilience' priorities;
- That the Cabinet Member for Communities and Strategic Planning approves grant applications provided they meet the grants criteria and had ward member support. The Localities team to continue to oversee the administration of the Community Grants process.

The Head of Localities & Community Involvement and the Cabinet Member for Communities and Strategic Planning responded to members' questions and observations on the following matters:

- Cabinets view that it is difficult to see how the Borough can be a more attractive place to live without identifying new funding sources or delivery models for local services.
- Parishes having the ability to raise additional revenue by increasing their precept,
 - concerns that Newquay had increased its precept by 90%
 - the indication that the Government will place a cap on the amount a Parish could increase their precept to a maximum of 2%.
- Concern that the Locality Fund had been removed and the process for small community projects being considered by the Council.
- The process of engaging communities when funding has been withdrawn.
- The future support to be offered by the Locality Team to wards
- The future of projects suggested by ward members but not at the stage of being supported by Localities.
- The role of volunteering in Swindon and how to make it more successful.
- The differences between the Strategic Infrastructure Levy and Section 106 payments and how these are managed.
- The work undertaken by ward Councillors to ensure that projects and schemes become a reality.
- The future structure of ward boundaries and the number of Councillors to serve those wards within Swindon.

Resolved – (1) That the Cabinet Member for Communities and Strategic Planning be asked to take steps to remind members of the importance of the Community Governance Review and encourage them to submit their views and encourage others to do likewise.

(2) That the Streetsmart and Highways Overview and Scrutiny Committee be invited to consider including in its work programme for 2016/17 procedures for incorporating small projects suggested by ward Councillors within the Capital Programme.

59. New Eastern Villages

The Committee received a report from the New Eastern Villages (NEV) Programme Lead, about the infrastructure requirements at the NEV and how Swindon Borough Council will manage Section 106 contributions across the development.

The NEV Programme Lead explained that the Swindon Local Plan was adopted in March 2015. Policy NC3 of the Local Plan allocates a new mixed use development of about 8,000 new homes with associated employment, education, retail and leisure uses to the east of the A419. It sets out the overall requirements for the

NEV including Rowborough and South Marston.

The Committee noted the strategic overview and context, key developer interests, the NEV Programme Governance, transport strategy, delivery programme and the challenges to the delivery of the development.

The NEV Programme Lead, the Planning Policy Manager, the Head of Technical Finance and the Cabinet Member for Communities and Strategic Planning responded to members' comments and questions on the following issues:

- The impact of a recent planning application for a Pyrolysis waste to energy plant in the vicinity of the development.
- The importance of implementing the road infrastructure prior to any other development taking place, therefore reducing the effects of associated works in the surrounding area.
- Lessons learnt from other large developments within Swindon, particularly in the north of the town.
- The need for early discussions with all delivery partners, as detailed in the Infrastructure Delivery Plan to ensure that the fitting of services retrospectively is avoided.
- The impact of the development across the key linkages within the town.
- The challenges associated with the A420 and the need to secure early decisions about delivery of the southern connector road.
- The need to be aware of restrictive covenants in relation to broadband and the importance of resident's ability to access the market place for this service.
- The movement of distribution centre employees to and from work and the availability of affordable properties within the development.
 - The proportion of affordable housing within the development and the current definition of an affordable home.
- The opportunity presented by the development to widen the A420 along both sides to three lanes.
- The investment of Section 106 contributions within the development.
- Local Plan Policy SD3 and how it relates to the NEV development, in particular S106 contributions and how these will be apportioned across the development.
- The equalisation procedure.
- The expectations for the Park and Ride scheme.
- The minimum expectation for green space between South Marston, Wanbrough, Swindon and the NEV and within the new development.

The Chair thanked the NEV Programme Lead, the Strategic Planning Policy Manager, Head of Technical Finance and Cabinet Member for Communities and Strategic Planning for attending the meeting and their presentation of a very informative report and for their detailed responses to members' questions.

Resolved - That the report on the New Eastern Villages be noted.

60.

Work Programme 2015/16

The Committee received the report of the Committee Officer setting out details of

the Committee's Work Programme for 2015/16.

Resolved – (1) That the Work Programme 2015/16 be noted.

(2) That the Committee Officer be thanked for his support and advice to the Committee during the year.

Swindon's Economic Strategy

Growing the Economy Overview & Scrutiny Committee

Date: 29th June 2016

Author:	Interim Director Economy, Skills & Property Development
Wards:	All
Locality Affected:	All
Parishes Affected:	All

1. Purpose and Reasons

- 1.1 The purpose of the report is to provide an overview of the current Economic Strategy and review current progress for 2016/17 to inform the development of the Committee's Work Programme.
- 1.2 The report also provides a summary of the delivery arrangements for the strategy across SBC and Forward Swindon Limited (FSL) and outlines the role and priorities of the Swindon and Wiltshire Local Enterprise Partnership (SWLEP).
- 1.3 This report supports the Council priorities: Priority One: Improve infrastructure and housing to support a growing, low-carbon economy and Priority Two: Offer education opportunities that lead to the right skills and right jobs in the right places

2. Recommendations

The Committee is recommended to:

- 2.1 Note the information on the overview of the Economic strategy and the review of progress.
- 2.2 Identify and agree items and priorities for the Work Programme aligned to the strategy moving forward

3. Overview of current strategy

- 3.1 The Economic Strategy outlines 6 priorities as follows:

1	2	3	4	5	6
Create a place of opportunity for young people	Develop Swindon's HE provision	Position Swindon as a hub of Engineering & Manufacturing Technology	Revitalise Swindon's Town Centre	Establish Swindon as a Regional Leisure Destination	Create a Low Carbon Swindon

For more information on this report, please contact Andy Evans, aevans@swindon.gov.uk.

Swindon's Economic Strategy

Growing the Economy Overview & Scrutiny Committee

Date: 29th June 2016

3.2 The strategy outlines a number of cross cutting themes including:

- Develop well-co-ordinated Business Support
- Raise Swindon's external profile and promote Inward Investment

The priorities in the Economic Strategy – what are we aiming to achieve?

4. **Create a place of opportunity for young people.** This work stream includes ensuring young people are able to access high quality appropriate learning and work at age 16-18 and where appropriate, progress to Higher Education. Securing a high quality apprenticeship is important to long-term career prospects for young people. However it is also important for businesses to grow the skills of their workforce. SBC is working with employers and training providers in partnership to communicate the benefits of apprenticeships and to make it easier for them to recruit apprentices. We have delivered an annual successful 'Jobfest' event for the last two years. We are on track to meet the objective of increasing apprenticeships from 676 businesses in 2014-15 to 956 businesses in 2019/20 (Pledge 18). The Council was successful in securing funding for a new University Technical College (UTC) which opened in September 2014.

4.1 **Develop Swindon's HE Provision.** Only 27% of Swindon's school leavers enter HE, compared with 37% nationally. Relatively few Swindon residents have degree level qualifications which mean that businesses in Swindon currently employ 4,000 graduates who live outside of the town. Looking forward, forecasts suggest that businesses will need 30,000 more graduates and fewer skilled manual workers to 2036. There is already unmet need for higher level skills in Swindon, and this need will increase over the next 20 years.

The Council has a pledge to develop a range of options to improve access to Higher Education in Swindon (Pledge 19). To help us deliver this pledge, we have recruited a part-time HE Project Manager who will work with existing colleges and other providers to encourage increased delivery of higher education within Swindon. However to deliver the anticipated step-change in higher level skills (there is current unmet need of around 700 students per annum), it is envisaged we will need to attract a new HE provider to Swindon. Officers have submitted an outline business case to help fund the refurbishment of office accommodation for use as an HE centre and will seek a partner to deliver more higher education outcomes.

5. **Position Swindon as a hub of Engineering & Manufacturing Technology.** In its work to promote Swindon as a centre for excellence in Hydrogen Technology, Swindon is a lead partner of the Hydrogen Hub which has a varied membership from the large business and SME community and promotes commercial applications of hydrogen in the form of cars, buses, forklift trucks and stationary

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applications e.g. combined heat and power units. This work aims to increase Swindon's competitiveness by lowering energy costs of businesses, driving supply chain development in this new technology and lowering emissions to improve air quality in the town. Swindon is working with Wiltshire through the LEP to co-ordinate a High Value Manufacturing Network, identifying sector specific activity to ensure the sector can thrive and grow in the area.

6. Revitalise Swindon's Town Centre

- 6.1 **Swindon's Town Centre Masterplan** (2013) sets out a Vision and outline plan for redevelopment of the town centre. This has already delivered some great results including the expansion of the Swindon Designer Outlet and the Regent Circus shopping and leisure centre. The 2008 recession made it difficult to attract investment across the UK and had a long lasting impact over a 5-year period. Since 2013, the economy has recovered and Swindon has an opportunity to secure private sector investment again.
- 6.2 Following the Cabinet decision in December 2015, FSL will continue to lead on **town centre regeneration** in collaboration with Council officers. The masterplan delivery plan is designed to transform Swindon town centre over the next 5 years and the summary can be viewed [here](#). In summary, a key objective of the Delivery Plan is to change investors' perceptions, via a series of catalytic projects and a clear narrative that indicates what the future will be like, in which they can clearly envisage growth taking place. It is proposed to focus on:
- Improvements to public realm
 - Unwinding of vehicle domination to improve accessibility and connectivity
 - Re-animation of key elements of Swindon's cultural heritage (with a particular focus on the Railway Quarter)
 - Accelerating key projects (like Kimmerfields) by transforming Fleming Way
- 6.3 Establishing a new **Museum and Art Gallery (SMAG)** in Swindon has been a long-established priority for the Council as outlined in Pledge 21 in the Council's 2016 Vision for Swindon. Swindon's larger employers believe that improvements in the evening entertainment offer will make it easier to recruit and retain skilled employees and graduates in particular. It is also likely that improvements to arts and culture within Swindon will make it easier to attract new businesses to the town which will, in turn, improve the prospects for wider town centre regeneration.
- 6.4 Responsibility for delivering the SMAG rests with the newly created SMAG Trust and project Director, working in partnership with the Council and FSL to secure

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the wider 'cultural quarter'. The Council have pledged £5m capital funding over a 3-year period to help the SMAG Trust achieve its objectives.

7. Establish Swindon as a Regional Leisure Destination

- 7.1 **North Star and Oasis Leisure Development.** The Oasis Leisure Centre is now at the heart of a 40-acre North Star development area. The project is an important part of the transformation of Swindon's central area, and includes the refurbishment of the existing Oasis Leisure Centre, and the expansion of leisure choices to include a range of activities not yet seen in Swindon. Moirai Capital Investments (Swindon) Ltd, new owners of the site, are working in collaboration with Swindon Borough Council, and the project is managed by Forward Swindon.

8. Create a Low Carbon Swindon

- 8.1 Swindon is working to establish a national and international reputation as a centre for sustainable technologies and the Council is developing low carbon schemes which will generate significant revenue for the Council, through business rate retention and inward investment. The Council has a target to produce 200 MW of renewable energy in Swindon by 2020. Pledges exist to put solar noise barriers on the M4 at Wichelstowe and other sites, to build and operate solar farms on Council-owned land and to install solar canopies on car parks and other available sites. On June 30th the Common Farm Solar Scheme will begin generation, which is the UK's first Council owned Community Interest Company funded by debenture bonds. The Council has matched £3m funding to the £1.8m raised by the community and profits will fund community interest projects. The Council has commissioned a study (that was match funded by the Department for Energy and Climate Change, DECC) to develop a heating and cooling network on the North Star site.

Cross Cutting Themes

9. Inward Investment

- 9.1 Forward Swindon Limited (FSL) lead on attracting new businesses to the borough (this is termed "inward investment"). Swindon has a large number of companies that have chosen to locate their headquarters in the town, and it has the UK's highest concentration of foreign owned businesses including: Honda, BMW, Dynamatic Technologies Ltd, Patheon, Cisco, INTEL, Handelsbanken, Catalent, Swindon's future economic success is largely dependent on the extent to which we are able to attract more businesses to the borough. Swindon has the UK's 7th largest automotive engineering cluster, measured in employment terms, and the 9th largest pharmaceutical manufacturing sector; which is very impressive considering Swindon is one of the smallest unitary authorities (ranking

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113th in the UK in terms of its' population size). We aim to build on these 'unique' selling points to attract more businesses of this calibre.

10. Supporting our existing businesses to grow

- 10.1 Small and medium sized enterprises are the life blood of an economy. Swindon's future employment growth will largely be driven by the rate of growth of its' existing businesses. Swindon and Wiltshire have managed to secure £15.5m European funding (European Regional Development Fund or ERDF) to be spent supporting businesses in three main ways:
- Encouraging innovation
 - Improving SME Competitiveness
 - Encouraging investment in Low Carbon.
- 10.2 This funding will support businesses who wish to start exporting, or to support advanced manufacturing businesses, to encourage more business innovation and to encourage business investment in low carbon projects. In addition, Swindon and Wiltshire are working together to establish a business Start Up and Growth programme.
- 10.3 Recognising the importance of supporting businesses in Swindon, in December 2015 Cabinet approved growth funding for the recruitment of a new officer and apprentice to help support our existing businesses to grow and expand and to encourage new businesses to start-up. We are working with a number of existing businesses to encourage their growth and development. We aim to support 50 businesses per annum and to increase employment by 200 employees.

Development of the new Swindon Economic Strategy Work Programme

11. It is proposed that the current strategy is refreshed and the evidence base moving forward to 2036 strengthen. The new strategy would set the framework for Swindon's growth over the next twenty years and will include an evidence base and delivery plan.
- 11.1 Swindon and Wiltshire are working together on the evidence base from which we will develop Swindon's Local Plan to 2036 and Wiltshire's Core Strategy to 2036. This will include the Strategic Housing Market Assessment and Functional Economic Market Area Assessment. Nationally, the economic landscape has changed since 2011 with much more impetus around the Local Enterprise Partnerships that were established around 2010. In addition, the refresh of the Swindon employment land needs assessment is likely to identify a need to allocate new employment sites.

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Swindon's Economic Strategy

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11.2 The Economic Strategy will identify Swindon's economic priorities and set the framework for our growth ambitions through to 2036 and will be supported by a 3-year action plan. Swindon's Economic Strategy will not be 'owned' by the Council, rather, ownership will rest with all agencies, partners and businesses in the borough and this document will communicate Swindon's economic ambitions to the outside world. It is therefore essential that officers devote significant effort and time to engage members, all council services and the business community over the next 18 months.

12. An outline of the work of the Swindon and Wiltshire Local Enterprise Partnership (SWLEP)

12.1 Across the UK, central government has been channelling increasing funding via Local Enterprise Partnerships for economic development. SWLEP, which is a partnership involving officers from Swindon and Wiltshire, with leadership from the business community and both local authorities, have been successful in attracting large amounts of funding to accelerate economic growth. SWLEP funding streams include:

- Local Growth Fund (LGF) – A grant system launched by the Department for Business, Innovation and Skills in conjunction with Department for Transport and now on its third round, the LGF has supported projects that will encourage economic growth through homes, jobs and skills. From Rounds 1 and 2 Swindon has been awarded almost £100m for infrastructure projects to support New Eastern Villages (Pledge 13) and Wichelstowe (Pledge 14), M4 junction improvements, Swindon Bus Exchange (Pledge 11) and the Local Sustainable Transport programme to name a few. Officers have been preparing business cases in preparation for the next round of LGF projects including: Swindon HE centre, Swindon Museum & Art Gallery, Kingsdown Bridge and funding to improve pedestrian and cycling links across the railway line (Pledge 6) Infrastructure loan funding is also available in the form of Growing Places Infrastructure Fund which will help to accelerate projects.
- European Social Investment funding (ESIF) – Swindon and Wiltshire have managed to secure around £35m funding for projects that will support skills, business growth, encouraging innovation and enabling low carbon projects.

13. Resourcing and delivering economic development in Swindon

13.1 In December 2015, Swindon Borough Council made the decision to continue to fund FSL for a further two years and that it should focus upon the regeneration of Swindon Town Centre and to lead on inward investment. It was also decided that Swindon Borough Council's Economy team should focus on setting the

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Swindon's Economic Strategy

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strategic direction for the Economy function, managing the relationship with SWLEP, ensuring that the skills of residents match the needs of businesses, and supporting businesses (both start-up and existing). There is also a fundamental shift away from the direct commissioning of FSL by the Economy team towards a more collaborative, partnership approach.

- 13.2 The proposed allocation of responsibilities between the Council and FSL is set out in the table below.

Swindon Borough Council	Forward Swindon Limited
<u>Purpose</u> <p>Sets the economic strategy, undertakes a range of delivery responsibilities including business support, skills development and developing Higher Education provision.</p> <p>Drives a consistent narrative and approach across the economic growth agenda, which includes town centre regeneration.</p>	<u>Purpose</u> <p>Brings the capability to deliver major regeneration projects including innovative partnerships with developers and inward investment to Swindon town centre.</p> <p>Delivers the Town Centre Masterplan (not including the Swindon Museum and Art Gallery).</p>
<u>Responsibilities</u> <ul style="list-style-type: none"> • Business Support • Relationship Management to businesses outside of the town centre • Relationships with the LEP • Skills – raising participation, route to employment (including apprentices) , routes to employment to Higher Education (HE) and routes for supported employment - HE provision, matching skills with business needs • Place marketing 	<u>Responsibilities</u> <ul style="list-style-type: none"> • Delivery of Town Centre Regeneration – implementing the Masterplan including assisting with the Swindon Museum and Art Gallery • Bid development for the town centre with the LEP and others • Inward investment including relationship management for those businesses related to town centre regeneration • Town centre marketing
<u>Shared Accountabilities</u> <ul style="list-style-type: none"> - Agreed and consistently projected shared overall economic narrative and evidence base for Swindon - Clear lines of communication and signposting between teams - Clear process for sharing performance reporting and management information relevant to the overall programme to enhance Swindon's economic growth - Clarity of intention of how we jointly use and participate in the LEP and other partnerships 	

14. Alternative Options

- 14.1 This paper provides an overview of the key programmes of work in the Economic Strategy to inform the work of the Committee moving forward. The Committee will identify other information and approaches moving forward.

For more information on this report, please contact Andy Evans, aevans@swindon.gov.uk.

Swindon's Economic Strategy

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15. Implications, Diversity Impact Assessment and Risk Management

Financial and Procurement Implications

15.1 None arising from this report.

Legal and Human Rights Implications

15.2 Not applicable.

All Other Implications (including Staff, Sustainability, Health, Rural, Crime and Disorder)

15.3 Not applicable.

Diversity Impact Assessment

15.4 A diversity impact assessment was carried out for the Economic Strategy.

Risk Management

16. Consultees

16.1 The Board Director, Resources (Section 151 Officer) and Director of Law and Democratic Services (Monitoring Officer) are consulted in respect of all reports.

17. Background Papers

17.1 Not applicable.

18. Appendices

18.1 None.

For more information on this report, please contact Andy Evans,
aevans@swindon.gov.uk.

Work Programme 2016/17

Growing the Economy

Overview & Scrutiny Committee

Date: 29th June 2016

Author:	Director of Law & Democratic Services
Wards:	All Wards
Locality Affected:	All Localities
Parishes Affected:	All Parish Areas

1. Purpose and Reasons

- 1.1 To assist Members in developing the Committee's Work Programme, a copy of the current Cabinet Work Programme and Forward Plan, for the period 20th May 2016 to 20th May 2017, is attached as Appendix 2.
- 1.2 Each Overview and Scrutiny Committee is requested to have a work programme that details the activities that it will be undertaking during the municipal year.
- 1.3 The work programme details the various topics and issues that each Committee intends to look into during the coming year with the aim of producing evidence based recommendations intended to provide service improvements for Cabinet and external agencies/bodies to consider.
- 1.4 Under the Council's Constitution, Overview and Scrutiny Committees are required to agree a work programme at the start of the municipal year outlining their priorities and likely outcomes of considering these issues.

The work programme is developed taking into account:

- Corporate priorities and objectives, including the Cabinet Forward Plan
 - Partnership strategic priorities and objectives
 - The interests and concerns of Members, Council officers, members of the public and other stakeholders such as community and voluntary groups and local businesses
- 1.5 Committees are encouraged to review the work programme on a regular basis to ensure it remains relevant and to prioritise the workload of the Committee.
 - 1.6 Members are reminded that the work programme must also take into account:
 - The workload of the Committee and of individual members
 - The capacity of officers to support a review
 - The resource implications of carrying out a review
 - The timescales for a review
 - The most appropriate method of carrying out a review e.g. Committee meeting, Task Group, Member Champion review

Further information on the subject of this report can be obtained from Contact Stuart Figini, 01793 463612, sfigini@swindon.gov.uk

Work Programme 2016/17

Growing the Economy

Overview & Scrutiny Committee

Date: 29th June 2016

- 1.6 The Growing the Economy Overview and Scrutiny Committee is encouraged to be mindful of its role and remit when considering a work programme for the 2016/17 Municipal Year.

2. Recommendations

The Committee is recommended to:

- Consider and discuss the Chair's proposal for the 2016/17 work programme
- Approve the proposed Work Programme for the 2016/17 municipal year
- Appoint Members to any Task Groups agreed by the Committee

3. Detail

- 3.1 It is important that Overview and Scrutiny adds value to the work of the Council and the Borough and produces tangible outcomes for local people that result in real service improvements. Selecting the right topics is crucial to ensure that Overview and Scrutiny will be effective.

Task Group Reviews

- 3.2 The Committee is able to undertake individual reviews throughout the municipal year and proposals for reviews should be proposed and discussed at the Committee meeting.

4. Alternative Options

- 4.1 The Committee can choose not to have a detailed work programme although it is recommended that it is best practice to do so.

5. Implications, Diversity Impact Assessment and Risk Management

Financial and Procurement Implications

- 5.1 There are no financial or procurement implications arising as a result of this report. Any expenditure arising as a result of an item on the Committee's work programme will be met by the Overview and Scrutiny Support budget, subject to the approval of the Committee.

Work Programme 2016/17

Growing the Economy

Overview & Scrutiny Committee

Date: 29th June 2016

Legal and Human Rights Implications

- 5.2 Section 21 of the Local Government Act requires every local authority to establish an overview and scrutiny function to hold the Executive to account, undertake policy development and review, monitor and improve performance.

All Other Implications (including Staff, Sustainability, Health, Rural, Crime and Disorder)

- 5.3 There are no other direct implications arising as a result of this report. Any further implications will be identified when a topic is reviewed by the Scrutiny Committee and in any recommendations made by the Scrutiny Committee.

Links to One Swindon, Plans and Policies

- 5.4 The remit of the Committee includes the review, scrutiny and development of policy recommendations and the monitoring performance of corporate priorities including One Swindon.

Diversity Impact Assessment

- 5.5 No Diversity Impact Assessment is required at this stage, any DIA that is required during review of topics included within the work programme will be identified at the appropriate stage

Risk Management

- 5.6 No risk management issues have been identified at this stage, any risk management issues will be identified at the appropriate time when a topic is under review by the Scrutiny Committee and if it makes any recommendations.

6. Consultees

- 6.1 The Director of Finance (Section 151 Officer) and Director of Law and Democratic Services (Monitoring Officer) are consulted in respect of all reports.

7. Background Papers

- 7.1 None

8. Appendices

Appendix 1 – Draft Work Programme for 2016/17

Appendix 2 – Cabinet Work Programme and Forward Plan, for the period 20th May 2016 to 20th May 2017

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Economy and Regeneration **Work Programme 2016-2017**

Terms of Reference of the Committee

To fulfil all the functions of an Overview and Scrutiny Committee as they relate to:-

- The review, scrutiny and development of policy recommendations
- The management of performance
- The monitoring of progress against corporate priorities
- The formulation of advice for the Cabinet, Council and other partners and stakeholders

To have specific responsibility for (but not limited to) the scrutiny of:-

- The performance of services promoting economic development and enterprise and environmental sustainability against agreed local and national performance indicators
- Regeneration
- Economic and Cultural development
- One Swindon Hub
- Localities
- Volunteering
- Strategy and Research

Review of the Work Programme

The work programme will be reviewed at every meeting of the Growing the Economy Overview & Scrutiny Committee to ensure that it remains relevant, to ensure that Members and Officers have sufficient capacity to deliver the work programme and to include any additional items on the work programme, if appropriate.

To assist members in developing the Committee's work programme, a copy of the current Cabinet Work Programme and Forward Plan, for the period 20th May 2016 to 20th May 2017, is attached at Appendix 2

Contact details

Committee Officer: Stuart Figini
Email: sfigini@swindon.gov.uk
Tel: 01793 463612

Work Programme Items Assigned to Meeting Dates

29th June 2016		
Item	Objectives	Witnesses
Economic Strategy	To consider the key elements of the Strategy and for Members to review how they wish the Strategy to evolve over the next 12 months.	Andy Evans – Interim Head of Economy, Skills and Property Development Sally Burnett – Commissioner – Routes to Employment

21st September 2016		
Item	Objectives	Witnesses
Update On the LEP	To receive an update on the LEP	Andy Evans – Interim Head of Economy, Skills and Property Development

30th November 2016		
Item	Objectives	Witnesses

1st February 2017		
Item	Objectives	Witnesses

22nd March 2017		
Item	Objectives	Witnesses

Items from the Economy and Regeneration O/S Work Programme 2015/16

Summer 2016 – To be agreed		
Item	Objectives	Witnesses
Local Plan Workshop style event	To consider / discuss in more detail the potential Policy implications of the Local Plan for the Town centre.	David Dewart, Planning Manager

Date to be agreed		
Item	Objectives	Witnesses
Devolution in Local Government	To consider updates on the latest information in relation to devolution bids received by Government when available.	

Suggested Items from Members of the Growing the Economy O/S Committee

Date to be agreed		
Item	Objectives	Witnesses
GWR Carriage Works	To explore the Progress made on the regeneration of the Works. In particular the creation of a hi-tech incubator hub Suggested by Cllr Malcolm Davies	
North Star Leisure Redevelopment	To consider the progress in delivering the leisure redevelopment at North Star including the improvements of the town centre links to North Star Suggested by Cllr Malcolm Davies	

Date to be agreed		
Forward Swindon	<p>An overview of the role of Forward Swindon, the links with the Council and the success of projects</p> <p>Suggested by Cllr Malcolm Davies</p>	
Impact of Regeneration Plans	<p>To review the impact of the regeneration plans for the following areas as a result of the Whalebridge junction and proposed Kimmerfields/bus station redevelopment:</p> <ul style="list-style-type: none"> • Crombey Street • Curtis Street • New Regents Circus <p>Suggested by Cllr Gary Sumner</p>	
Redevelopment Strategies	<p>The steps being taken within Regents Street, Bridge Street to encourage or consider redevelopment strategies and the impact Forward Swindon is having on this.</p> <p>suggested by Cllr Gary Sumner</p>	
Business Development	<p>To consider how Swindon attracts and retains business – small, medium, large, national & multi-national</p> <p>Suggested by Cllr Cathy Martyn – Chair</p>	
Business Infrastructure	<p>To consider if Swindon provides the necessary means for business to flourish, in particular - parking, office space, traffic flows and housing?</p> <p>Suggested by Cllr Cathy Martyn – Chair</p>	

Date to be agreed		
<p>Securing a sustainable future for Swindon's cultural assets</p> <p>Update on Trust bid for Art Gallery & Museum</p> <p>Effect of change of senior personnel leading/ with responsibility for the project</p>	<p>To be considered by Cabinet on 7th September 2016</p> <p>Suggested by Cllr Cathy Martyn - Chair</p>	<p>Board Director Resources or Rachel Watts</p>
<p>Regeneration Opportunities at Cheney Manor Employment Area</p>	<p>Considered by Cabinet on 16th June 2016</p> <p>Suggested by Cllr Cathy Martyn – Chair</p>	<p>Rob Richards – Head of Property Assets</p>
<p>Regeneration of the Town Centre</p>	<p>Proposed Working Party to review the regeneration of the town centre in particular vacant shops & potential CPOs esp 1-3 Faringdon Road.</p> <p>Suggested by Cllr Cathy Martyn – Chair</p>	
<p>Refurbishment of Office Space</p>	<p>To consider the refurbishment of office space by Forward Swindon in the Railway Quarter and the Network Rail refurbishment of the station building.</p> <p>Suggested by Cllr Cathy Martyn – Chair</p>	
<p>Kimmerfields</p>	<p>To receive an update on Kimmerfields, including Government funding for new bus station & levelling of land.</p> <p>Also, how to attract a leaseholder for office space to attract funding to develop the site with 450 residential units and office space</p> <p>Suggested by Cllr Cathy Martyn – Chair</p>	

Date to be agreed		
Apprenticeships:	<p>Proposed Working Party to consider:</p> <ul style="list-style-type: none"> • How to boost the number of apprenticeships on offer. • How to encourage more companies to offer apprenticeships • How best to tie in with schools & colleges to encourage take-up of apps <p>Suggested by Cllr Cathy Martyn – Chair</p>	
University for Swindon	<p>Proposed Working Party to consider how a university could be attracted to Swindon.</p> <p>Suggested by Cllr Cathy Martyn – Chair</p>	

Swindon Borough Council

CABINET WORK PROGRAMME AND FORWARD PLAN

20 MAY 2016 - 20 MAY 2017 – Proposed AGENDA ITEMS and KEY DECISIONS (as at 13/06/16)

Key Decisions are defined as:

- a) decisions that are likely to be significant in terms of spending or savings having had regard to the Council's budget for that particular service or function, and
- b) decisions that are likely to have a significant impact on two or more Council wards.

If you wish to make your views known on any matter set out in this work-plan, please contact the relevant Cabinet Member or the contact officer identified.

Councillor:	Portfolio:
David Renard	Leader of the Council and Chair of Cabinet
Russell Holland	Deputy Leader of the Council and Vice-Chair of Cabinet and Cabinet Member for Finance and Corporate Services
Oliver Donachie	Cabinet Member for Housing and Homelessness
Toby Elliott	Cabinet Member for Strategic Planning
Fionuala Foley	Cabinet Member for Children's Services
Brian Ford	Cabinet Member for Adults' Health and Social Care
Dale Heenan	Cabinet Member for Sustainability and Transport
Mary Martin	Cabinet Member for Communities
Garry Perkins	Cabinet Member for the Economy, Regeneration and Skills
Keith Williams	Cabinet Member for Streetsmart

Cabinet Member Decisions Proposed for May 2016

Subject	Key Decision Yes/No?	Portfolio Holder / Cabinet Member	Decision Maker	Method of Consultation Undertaken / To be Taken	Contact Officer	Available Background Papers
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Cabinet Meeting Date - 16th June 2016

Subject	Key Decision Yes/No?	Portfolio Holder / Cabinet Member	Decision Maker	Method of Consultation Undertaken / To be Taken	Contact Officer	Available Background Papers
Council Plan 2016-2020	No	Leader of the Council	Cabinet	N/A Date of Notice: 28 January 2016	Head of People, Performance and Engagement Tel: 07823 525337 or Email: smowbray@swindon.gov.uk	N/A
Housing Revenue Account - Medium Term Financial Plan	No	Cabinet Member for Finance, People and Performance	Cabinet	N/A Date of Notice: 15 th February 2016	Board Director Resources (S151 Officer) or Paul Smith Tel: 07500 884176 or Email: psmith@swindon.gov.uk	N/A
Lydiard Park and House - Future Operational Model	No	Cabinet Member for the Economy, Regeneration and Skills	Cabinet	N/A Date of Notice: 12 th February 2016	Board Director Resources (S151 Officer) or Rachel Watts, Tel: 07823 525297 or Email RWatts2@swindon.gov.uk	Cabinet Minute 58 2015/16 refers
Budget Out-turn and Management 2015/16.	No	Cabinet Member for Finance, People and Performance	Cabinet	N/A Date of Notice: 10 th June 2015	Board Director Resources (S151 Officer) or Kirsty Cole, Finance, Tel: 464610 or Email: kcole@swindon.gov.uk	N/A

Capital Programme Monitoring Out-Turn 2015/16	No	Cabinet Member for Finance, People and Performance	Cabinet	N/A Date of Notice: 10 th June 2015	Board Director Resources (S151 Officer) or Ian Burbidge, Finance, Tel: 464384 or Email: iburbidge@swindon.gov.uk	N/A
Treasury Performance 2015/16	No	Cabinet Member for Finance, People and Performance	Cabinet	N/A Date of Notice: 10 th June 2015	Board Director Resources (S151 Officer) or Paul Smith, Finance, Tel: 463976 or Email: psmith2@swindon.gov.uk	N/A
Local Transport Plan - Implementation Plan	No	Cabinet Member for Sustainability and Transport	Cabinet	N/A Date of Notice: 15 th February 2016	Head of Highways and Transport Tim Price Tel: 01793 466254 or Email: tprice@swindon.gov.uk	N/A
Reference from the Independent Remuneration Panel on Councillors' Allowances.	No	Leader of the Council	Cabinet	N/A Date of Notice: 1 st July 2015	Director of Law & Democratic Services (Monitoring Officer) Tel: 463012 or Email: staylor@swindon.gov.uk	N/A
Waste and Recycling Strategy	Yes	Cabinet Member for Streetsmart	Cabinet	N/A Date of Notice: 14 th March 2016	Head of StreetSmart Leon Barrett Email: lbarrett@swindon.gov.uk Tel: 07818 510602	N/A

Community Governance Review Update	Yes	Leader of the Council	Cabinet	N/A Date of Notice: 26 th April 2016	Director of Law & Democratic Services (Monitoring Officer) Stephen Taylor Tel: 01793 463012 Email staylor@swindon.gov.uk	N/A
Financial Context including the future of grounds and street cleaning services	Yes	Leader of the Council	Cabinet	N/A Date of Notice: 27 th April 2016	Board Director Resources (S151 Officer) or Kirsty Cole, Finance, Tel: 464610 or Email: kcole@swindon.gov.uk	N/A
Bus Subsidies	Yes	Cabinet Member for Sustainability and Transport	Cabinet	N/A Date of Notice: 27 th April 2016	Board Director Resources (S151 Officer) or Kirsty Cole, Finance, Tel: 464610 or Email: kcole@swindon.gov.uk	N/A
New Eastern Villages - Use of Compulsory Purchase Powers	No	Cabinet Member for Communities and Strategic Planning	Cabinet	N/A Date of Notice: 4 th May 2016	Head of Property Assets Rob Richards Tel: 01793 463521 Email: rrichards@swindon.gov.uk	N/A
Regeneration Opportunities at Cheney Manor Employment Area	Yes	Cabinet Member for the Economy, Regeneration and Skills	Cabinet	N/A Date of Notice: 4 th May 2016	Head of Property Assets Rob Richards Tel: 01793 463521 Email: rrichards@swindon.gov.uk	N/A

Cabinet Meeting Date - 13th July 2016

Subject	Key Decision Yes/No?	Portfolio Holder / Cabinet Member	Decision Maker	Method of Consultation Undertaken / To be Taken	Contact Officer	Available Background Papers
Budget Management 2016-17	No	Cabinet Member for Finance, People and Performance	Cabinet	N/A Date of Notice: 1 st July 2015	Board Director Resources (S151 Officer) or Kirsty Cole, Finance, Tel: 464610 or Email: kcole@swindon.gov.uk	N/A
Education Transport Policy 2017-18.	Yes	Cabinet Member for Children's Services	Cabinet	Stakeholder and Public Consultation Date of Notice: 1 st July 2015	Head of Education Services Tel: 463067 or Email: pnathan@swindon.gov.uk	N/A
Securing a Sustainable Future for Swindon's Libraries and Community Services	No	Cabinet Member for the Economy, Regeneration and Skills	Cabinet	N/A Date of Notice: 12 th February 2016	Head of Localities and Volunteering or Patric Weir Tel: 07946 595852 or Email: pweir@swindon.gov.uk	Cabinet Minute 58 2015/16 refers
Land at Oakfield	Yes	Cabinet Member for Communities and Strategic Planning	Cabinet	N/A Date of Notice: 4 th May 2016	Head of Property Assets Rob Richards Tel: 01793 463521	N/A

Fixed Penalty Notice Enforcement Policy	No	Cabinet Member for Housing and Homelessness	Cabinet	N/A Date of Notice: 7 th June 2016	Head of Planning, Regulatory Services & Heritage or Kathryn Ashton Email: Kashton@swindon.gov.uk Tel: 01793 466113	N/A
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Cabinet Meeting Date - 4th August 2016

Subject	Key Decision Yes/No?	Portfolio Holder / Cabinet Member	Decision Maker	Method of Consultation Undertaken / To be Taken	Contact Officer	Available Background Papers
Future Direction - Proposal for consultation	Yes	Leader of the Council, Deputy Leader of the Council and Cabinet Member for Finance and Corporate Services and Cabinet Members for Streetsmart and Communities	Cabinet	N/A Date of Notice: 7 th June 2016	Director of Law & Democratic Services (Monitoring Officer) Head of Finance and Change Kirsty Cole Tel: 464610 Email: kcole@swindon.gov.uk	N/A

Cabinet Meeting Date - 7th September 2016

Subject	Key Decision Yes/No?	Portfolio Holder / Cabinet Member	Decision Maker	Method of Consultation Undertaken / To be Taken	Contact Officer	Available Background Papers
Medium Term Financial Strategy - update for presentation to the Secretary of State before 14th October 2016	No	Cabinet Member for finance, people and performance	Cabinet	N/A Date of Notice: 12 th February 2016	Board Director Resources (S151 Officer) Stuart McKellar Tel: 01793 463300 or Email smckellar@swindon.gov.uk	Cabinet Minute 59 2015/16 refers
Budget Management 2016/17.	No	Cabinet Member for Finance, People and Performance	Cabinet	N/A Date of Notice: 21 st October 2015	Board Director Resources (S151 Officer) or Kirsty Cole Tel: 464610 or Email: kcole@swindon.gov.uk	N/A
Capital Programme Monitoring 2016/17.	No	Cabinet Member for Finance, People and Performance	Cabinet	N/A Date of Notice: 11 th September 2015	Board Director Resources (S151 Officer) or Paul Smith, Finance, Tel: 463976 or Email: psmith2@swindon.gov.uk.	N/A
Options for reducing street lighting energy usage	No	Cabinet Member for Sustainability and Transport	Cabinet	N/A Date of Notice: 12 th February 2016	Head of Highways and Transport or Tim Price Tel: 01793 46 6254 Email: tprice@swindon.gov.uk	Cabinet Minute 69 2015/16 refers

Securing a sustainable future for Swindon's Cultural Assets	Yes	Cabinet Member for the Economy, Regeneration and Skills	Cabinet	N/A Date of Notice: 12 th February 2016	Board Director Resources (S151 Officer) or Rachel Watts Tel: 07823 525297 Email: RWatts2@swindon.gov.uk	Cabinet Minute 58 2015/16 refers
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Cabinet Meeting Date - 19th October 2016

Subject	Key Decision Yes/No?	Portfolio Holder / Cabinet Member	Decision Maker	Method of Consultation Undertaken / To be Taken	Contact Officer	Available Background Papers
Budget Management 2016/17.	No	Cabinet Member for Finance, People and Performance	Cabinet	N/A Date of Notice: 13 th October 2015	Board Director Resources (S151 Officer) or Kirsty Cole, Finance, Tel: 464610 or email: kcole@swindon.gov.uk	N/A
Education Transport Policy 2018-19	Yes	Cabinet Member for Children's Services	Cabinet	N/A Date of Notice: 26 th May 2016	Head of Education Services or Emily Heaton Email eheaton@swindon.gov.uk Tel: 01793 465769	N/A

Cabinet Meeting Date - 7th December 2016

Subject	Key Decision Yes/No?	Portfolio Holder / Cabinet Member	Decision Maker	Method of Consultation Undertaken / To be Taken	Contact Officer	Available Background Papers
2017-2020 Financial Context and Budget Proposals 2017/2018.	Yes	Cabinet Member for Finance, People and Performance	Cabinet	N/A Date of Notice: 9 th December 2015	Board Director Resources (S151 Officer) Tel: 463300 or Email: smckellar@swindon.gov.uk	N/A
Capital Programme Monitoring - Second Quarter and Treasury Management Performance 2016/17.	No	Cabinet Member for Finance, People and Performance	Cabinet	N/A Notice of decision: 9 December 2015	Board Director Resources (S151 Officer) or Paul Smith Tel No: 463976 e-mail: psmith2@swindon.gov.uk	N/A

Cabinet Meeting Date - 8th February 2017

Subject	Key Decision Yes/No?	Portfolio Holder / Cabinet Member	Decision Maker	Method of Consultation Undertaken / To be Taken	Contact Officer	Available Background Papers
Budget 2017/18 and Beyond	No	Cabinet Member for Finance, People and Performance	Cabinet	N/A Date of Notice: 22 nd April 2016	Board Director Resources (S151 Officer) or Kirsty Cole, Finance, Tel: 464610 or Email: kcole@swindon.gov.uk	N/A
Capital Programme 2017/18	Yes	Cabinet Member for Finance, People and Performance	Cabinet	N/A Date of Notice: 22 nd April 2016	Board Director Resources (S151 Officer) or Paul Smith, Finance, Tel: 07500 884176 or Email: psmith2@swindon.gov.uk	N/A
Treasury Strategy Statement 2017/18	Yes	Cabinet Member for Finance, People and Performance	Cabinet	N/A Date of Notice: 22 nd April 2016	Board Director Resources (S151 Officer) or Paul Smith, Finance, Tel: 07500 884176 or Email: psmith2@swindon.gov.uk	N/A
Housing Revenue Account - Rents and Charges 2017/18	Yes	Cabinet Member for Finance, People and Performance	Cabinet	N/A Date of Notice: 22 nd April 2016	Board Director Resources (S151 Officer) or Paul Smith, Finance, Tel: 07500 884176 or Email: psmith2@swindon.gov.uk	N/A

Swindon Pay Policy Statement 2017	Yes	Cabinet Member for Corporate, Customer and Digital Services	Cabinet	N/A Date of Notice: 22 nd April 2016	Head of People, Performance and Engagement Tel: 07823 525337 or Email: smowbray@swindon.gov.u	N/A
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Cabinet Meeting Date - 15th March 2017

Subject	Key Decision Yes/No?	Portfolio Holder / Cabinet Member	Decision Maker	Method of Consultation Undertaken / To be Taken	Contact Officer	Available Background Papers
Budget Management 2016/17	Yes	Cabinet Member for Finance, People and Performance	Cabinet	N/A Date of Notice: 22 nd April 2016	Board Director Resources (S151 Officer) or Kirsty Cole, Finance, Tel: 464610 or Email: kcole@swindon.gov.uk	N/A
Capital Programme Monitoring 3rd Quarter 2016/17	Yes	Cabinet Member for Finance, People and Performance	Cabinet	N/A Date of Notice: 22 nd April 2016	Board Director Resources (S151 Officer) or Paul Smith, Finance, Tel: 463976 or Email: psmith2@swindon.gov.uk	N/A

Cabinet Meeting Date - 26th April 2017

Subject	Key Decision Yes/No?	Portfolio Holder / Cabinet Member	Decision Maker	Method of Consultation Undertaken / To be Taken	Contact Officer	Available Background Papers
Budget Management 2016/17	Yes	Cabinet Member for Finance, People and Performance	Cabinet	N/A Date of Notice: 22 nd April 2016	Board Director Resources (S151 Officer) or Kirsty Cole, Finance, Tel: 464610 or Email: kcole@swindon.gov.uk	N/A

Cabinet Meeting Date - June 2017 (TBC)

Subject	Key Decision Yes/No?	Portfolio Holder / Cabinet Member	Decision Maker	Method of Consultation Undertaken / To be Taken	Contact Officer	Available Background Papers
Housing Revenue Account - Medium Term Financial Plan	No	Deputy Leader of the Council and Cabinet Member for Finance and Corporate Services	Cabinet	N/A Date of Notice: 27 th May 2016	Board Director Resources (S151 Officer) or Paul Smith Tel: 07500 884176 or Email: psmith@swindon.gov.uk	N/A
Budget Out-turn and Management 2016/17.	No	Deputy Leader of the Council and Cabinet Member for Finance and Corporate Services	Cabinet	N/A Date of Notice: 27 th May 2016	Board Director Resources (S151 Officer) or Kirsty Cole, Finance, Tel: 464610 or Email: kcole@swindon.gov.uk	N/A
Capital Programme Monitoring Out-Turn 2016/17	No	Deputy Leader of the Council and Cabinet Member for Finance and Corporate Services	Cabinet	N/A Date of Notice: 27 th May 2016	Board Director Resources (S151 Officer) or Ian Burbidge, Finance, Tel: 464384 or Email: iburbidge@swindon.gov.uk	N/A

Treasury Performance 2016/17	No	Deputy Leader of the Council and Cabinet Member for Finance and Corporate Services	Cabinet	N/A Date of Notice: 27 th May 2016	Board Director Resources (S151 Officer) or Paul Smith, Finance, Tel: 463976 or Email: psmith2@swindon.gov.uk	N/A
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July 2017 (TBC)

Subject	Key Decision Yes/No?	Portfolio Holder / Cabinet Member	Decision Maker	Method of Consultation Undertaken / To be Taken	Contact Officer	Available Background Papers
Budget Management 2017-18	No	Cabinet Member for Finance and Corporate Services	Cabinet	N/A Date of Notice: 7 th June 2016	Board Director Resources (S151 Officer) or Kirsty Cole, Finance, Tel: 01793 464610 or Email: kcole@swindon.gov.uk	N/A