

NHS England South priority programmes for 2015/16

NHS England South

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South Central**



Our four pivotal roles

Assurance and support of the commissioning system

- We allocate resources between commissioners – both between national and local, and between geographies
- We support commissioners to commission services that deliver the best possible health outcomes for their communities and that uphold the NHS Constitution
- We assure that local commissioners are delivering improving health outcomes and commitments in the NHS Constitution

National policy and strategy

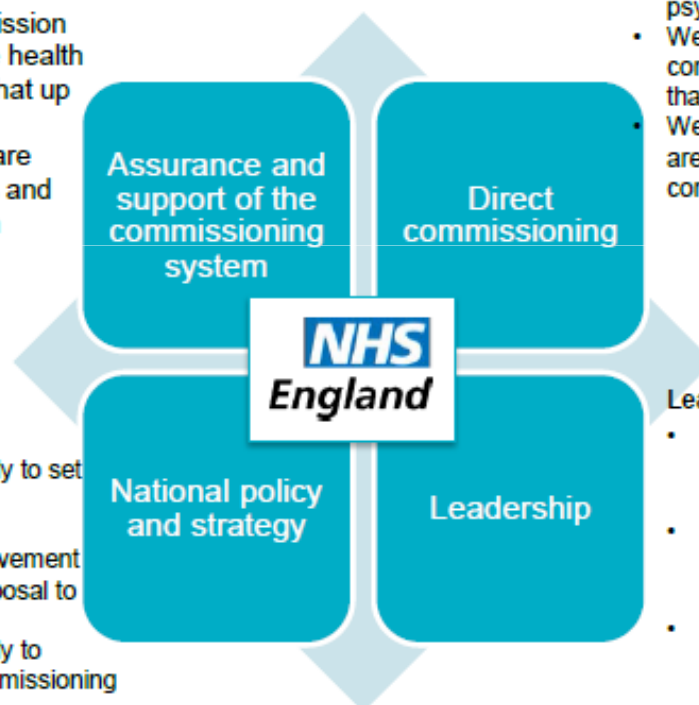
- We work with partners nationally and locally to set the strategic direction to ensure the future sustainability of the NHS.
- We identify priorities for change and improvement and we use the tools and levers at our disposal to drive the delivery of those priorities
- We work with partners nationally and locally to develop policies in relation to how the commissioning system and commissioners operate.

Direct Commissioning

- We directly commission primary care, armed forces healthcare, public health services, health care in the justice system, and specialised services including high security psychiatric services.
- We work collaboratively with local commissioners to design these services so that they meet the needs of communities
- We ensure that the services we commission are delivering improving health outcomes and commitments in the NHS Constitution

Leadership

- We provide leadership to the commissioning system through the exercise of our functions
- We work with national and local partners to provide leadership to the wider health and care system
- We plan for and provide leadership during civil emergencies and ensure the NHS is resilient



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What we have to deliver

- ❑ Business as usual activities – delivering our statutory functions with a view to improving outcomes and upholding the NHS Constitution: commissioning services, providing support and assurance to CCGs, emergency planning and resilience, financial planning and monitoring,
- ❑ Clinical priorities – delivering our priorities for improving quality and outcomes: those set out for us in the Mandate (e.g. dementia, IAPT access and recovery, 10,000 lives from avoidable causes), and those we have identified for ourselves (e.g. Sepsis, Acute Kidney Injury, cancer, diabetes prevention, genomics)
- ❑ Transformational change – delivering new models of care: transformational programmes that are already being rolled out (urgent and emergency care, seven day services mental health services, genomics) and those that have been outlined in the 5YFV (multispecialty community providers, primary and acute care systems, viable smaller hospitals, enhanced health in care homes)



Our Organisation



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NHS England business plan 2015/16

NHS England has just completed a process to agree the business plan for 2015/16. NHS England now has an agreed set of corporate priorities and each directorate, functional directorates and commissioning operations, also have an agreed set of objectives.

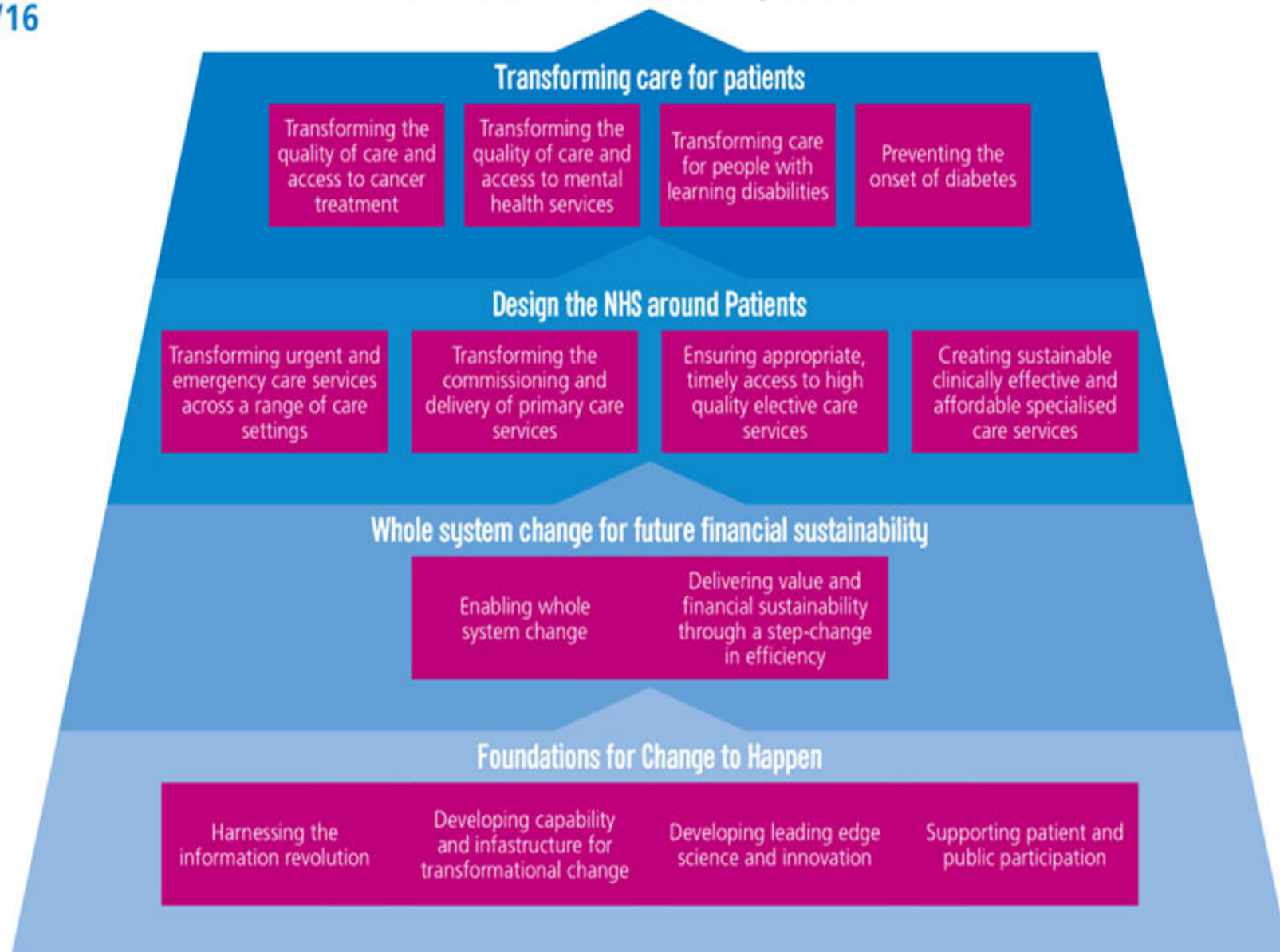
For 2015/16 there are ten corporate priorities.

- Four of our priorities aim to transform care for patients:
 - Cancer
 - Mental health
 - Learning disabilities
 - Diabetes
- Four of our priorities aim to design the NHS around patients and what they need most:
 - Urgent and emergency care services
 - Primary care
 - Elective care
 - Specialised care
- Two of our priorities focus on clinical and financial sustainability:
 - Whole system change
 - Financial sustainability

Supporting delivery of these priorities there are four further programmes of work; building on using data and technology more effectively, encouraging science and innovation, building the capability and infrastructure, engaging with patients and the public.

The NHS England Business Plan 2015/16 is available via: <http://www.england.nhs.uk/about/business-plan/>

High quality health care for all patients and
citizens, now and for future generations.

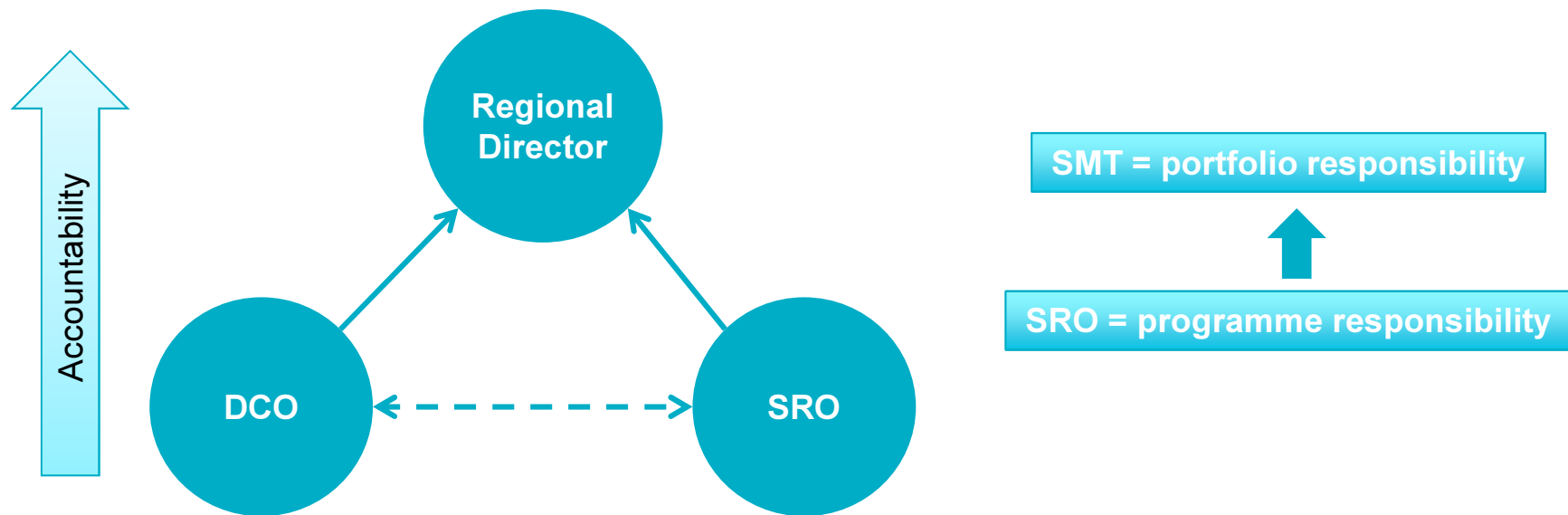


Delivering south priority programmes (1)

The **South SMT** will set the priorities across the south, requiring programmes to be established for each. The South SMT will sign off priority deliverables and receive regular progress and exception reports. In management terms, the SMT has oversight of the **portfolio of priority programmes**.

The **SRO** will be the visible owner of a south priority programme; and the key leader in driving it forward as a programme of work. The SRO must ensure that their programme board maintains focus, has clear authority and that the overall context, including risk, is actively managed.

The **Directors of Commissioning Operations (DCO)** are responsible for local oversight and delivery. In relation to performance problems that are also south priority programmes, the DCO (and their team) should contribute to overarching regional plans and work with the SRO and programme manager to deliver the plan.



NHS England South delivery chain

The national delivery chain continues across the south and the development of the priority programmes supports our local implementation. These arrangements dovetail together, as summarised below:

- Each corporate priority has a **National Oversight Group** which has one regional representative to represent all four regions. South SROs will be in regular contact with the relevant regional representative on the National Oversight Group to ensure that we are linked into the work this group is undertaking.
- The **Delivery Sub Group** will have a representative from each region. Our representative will be the SRO for the relevant south priority programme.
- The SRO will chair a south **Programme Board** to develop and oversee the south plan, ensure alignment with the national Delivery Sub Group and oversee the day to day co-ordination between regional/local activities.
- Each **DCO team** will be represented on the programme boards. The DCOs have nominated a suitable representative from their team to be a member of each Programme Board. This individual will be responsible for local implementation and ensuring the relevant DCO team is fully briefed on operational implementation.

Commissioning Ops Objectives - approach to grouping to support personal objective setting?			
Joint (Regional and Central Team objectives)			
1	Create and maintain an effective and efficient infrastructure, through the regions and the coordination of their work at a national level, which supports the delivery of all key NHS England priorities, including those coordinated in other national directorates, e.g. IAPT and dementia.		
2	Ensure that services are commissioned in a way that delivers access to treatment in line with rights in the NHS Constitution.		
3	Provide assurance that CCGs are capable and achieving better outcomes for patients.		
4	Ensure NHS England and the NHS in England remains compliant with statutory EPRR duties.		
5	Redesigning services to improve access and ensure excellence in service delivery <ul style="list-style-type: none"> Transforming urgent & emergency care services across a range of settings Oversee the development and delivery of the NHS 111 service. Oversee the delivery of the Better Care Fund [BCF] plans. Ensuring access to high quality, accessible elective care services 		
6	Ensure that all CCG and SRG operational plans for 2016/17 are robust and delivered.		
7	Effectively commission public health services under the NHS Public Health Functions Agreement 2015/016 [known as the s.7A agreement]. <ul style="list-style-type: none"> Effectively commission healthcare services for service users in secure and detained settings. Effectively commission healthcare services for Armed Forces personnel and their families, in accordance with the Armed Forces Covenant. Creating sustainable, clinically effective and affordable specialised care services 		
8	Maintain active assurance oversight of all service reconfiguration schemes.		
9	Ensure the directorate is a great place to work and runs efficiently		
Regional Team objectives			Central Team objectives
10	Transforming clinical quality and care for children and young people, adults and older people <ul style="list-style-type: none"> Transforming the quality of care and access to cancer treatment Transforming the quality of care and access to mental health services Transforming care for people with learning disabilities Preventing the onset of diabetes 	11	Deliver comprehensive commissioning support services through Commissioning Support Units
12	Delivering financial sustainability through a step-change in efficiency and achievement of balance		
13	Developing information capabilities and infrastructure, and patient engagement to enable whole system change <ul style="list-style-type: none"> Harnessing the information revolution Developing capability and infrastructure for transformational change Supporting patient and public participation Driving leading edge science & innovation Enabling whole system change 		
14	Transforming the commissioning and delivery of primary care services		