

## Changes to arrangements for appointment of an External Auditor

### **Audit Committee**

**Date: 19<sup>th</sup> April 2016**

Author: Head of Internal Audit  
Wards: None  
Locality Affected: None  
Parishes Affected: None

---

### **1. Purpose and Reasons**

- 1.1 This report summarises the changes to the arrangements for appointing External Auditors following the closure of the Audit Commission and the end of the transitional arrangements at the conclusion of the 2017/18 audits.
- 1.2 The Council will need to consider the options available and put in place new arrangements in time to make a first appointment by 31 December 2017.

### **2. Recommendations**

The Committee is recommended to:

- 2.1 Note the options for the appointment of an External Auditor and to support the setting up of a national Sector Led Body (option 3 in the report)
- 2.2 That a further update report is brought back to Audit committee later in the year.

### **3. Detail**

Background to the issue

- 3.1 The Local Audit and Accountability Act 2014 brought to a close the Audit Commission and established transitional arrangements for the appointment of external auditors and the setting of audit fees for all local government and NHS bodies in England.
  - 3.2 On 5 October 2015 the Secretary of State Communities and Local Government determined that the transitional arrangements for local government bodies would be extended by one year to also include the audit of the accounts for 2017/18.
  - 3.3 The Council's current external auditor is Grant Thornton, this appointment having been made under a contract let by the Audit Commission. Following closure of the Audit Commission the contract is currently managed by Public Sector Audit Appointments Limited, the transitional body set up by the Local Government Association with delegated authority from the Secretary of State Communities and Local Government.
  - 3.4 Over recent years the Council have benefited from a reduction in fees. This has been the result of a combination of factors including new contracts negotiated nationally with the firms of accountants and savings from closure of the Audit Commission.
- 

Further information on the subject of this report can be obtained from Nick Hobbs,  
Direct Dial Telephone Number: 01793 463940, [nhobbs@swindon.gov.uk](mailto:nhobbs@swindon.gov.uk).

## **Changes to arrangements for appointment of an External Auditor**

### ***Audit Committee***

**Date: 19<sup>th</sup> April 2016**

- 3.5 When the current transitional arrangements come to an end on 31 March 2018 the Council will be able to move to a local appointment of the auditor.
- 3.6 There are a number of routes by which this can be achieved, each with varying risks and opportunities. Current fees are based on discounted rates offered by the firms in return for substantial market share. When the contracts were last negotiated nationally by the Audit Commission they covered NHS and local government bodies and offered maximum economies of scale.
- 3.7 The scope of the audit will still be specified nationally, the National Audit Office (NAO) is responsible for writing the Code of Audit Practice which all firms appointed to carry out the Council's audit must follow. Not all accounting firms will be eligible to compete for the work, they will need to demonstrate that they have the required skills and experience and be registered with a Registered Supervising Body approved by the Financial Reporting Council.
- 3.8 The registration process has not yet commenced and so the number of firms is not known but it is reasonable to expect that the list of eligible firms may include the top ten or twelve firms in the country, including our current auditor. It is unlikely that small local independent firms will meet the eligibility criteria.

### **Options for local appointment of External Auditors**

- 3.9 There are three broad options open to the Council under the Local Audit and Accountability Act 2014 (the Act):

#### **Option 1 – To make a stand-alone appointment**

- 3.10 In order to make a stand-alone appointment the Council will need to set up an Auditor Panel. The members of the panel must be made up wholly, or with a majority, of independent members as defined by the Act.
- 3.11 Independent members for this purpose are independent appointees, this excludes current and former elected members (or officers) and their close families and friends. This means that elected members will not have a majority input to assessing bids and choosing which firm of accountants to award a contract for the Council's external audit. A new independent auditor panel established by the Council will be responsible for selecting the auditor.

#### ***Advantages/benefit***

- 3.12 Setting up an Auditor Panel allows the Council to take maximum advantage of the new local appointment regime and have local input to the decision.

#### ***Disadvantages/risks***

- 3.13 Recruitment and servicing of the Auditor Panel, running the bidding exercise and negotiating the contract is estimated by the Local Government Association to cost in the order of £15,000 plus on-going expenses and allowances

## **Changes to arrangements for appointment of an External Auditor**

### ***Audit Committee***

**Date: 19<sup>th</sup> April 2016**

- 3.14 The Council will not be able to take advantage of reduced fees that may be available through joint or national procurement contracts.
- 3.15 The assessment of bids and decision on awarding contracts will be taken by independent appointees and not solely by elected members.

### Option 2 – Set up a Joint Auditor Panel / Local procurement arrangements

- 3.16 The Act enables the Council to join with other authorities to establish a joint Auditor Panel. Again this will need to be constituted of wholly, or a majority, of independent appointees. Further legal advice will be required on the exact constitution of such a panel having regard to the obligations of each Council under the Act and the Council need to liaise with other local authorities to assess the appetite for such an arrangement.

#### *Advantages/benefits*

- 3.17 The costs of setting up the panel, running the bidding exercise and negotiating the contract will be shared across a number of authorities.
- 3.18 There is greater opportunity for negotiating some economies of scale by being able to offer a larger combined contract value to the firms.

#### *Disadvantages/risks*

- 3.19 The decision making body will be further removed from local input, with potentially no input from elected members where a wholly independent Auditor Panel is used or possibly only one elected member representing each Council, depending on the constitution agreed with the other bodies involved.
- 3.20 The choice of auditor could be complicated where individual Councils have independence issues. An independence issue could occur where the auditor has recently or is currently carrying out work such as consultancy or advisory work for the Council. Where this occurs some auditors may be prevented from being appointed by the terms of their professional standards. There is a risk that if the joint auditor panel choose a firm that is conflicted for this Council then the Council may still need to make a separate appointment with all the attendant costs and loss of economies possible through joint procurement.

### Option 3 - Opt-in to a sector led body

- 3.21 In response to the consultation on the new arrangement the Local Government Association successfully lobbied for Councils to be able to 'opt-in' to a Sector Led Body appointed by the Secretary of State under the Act.
- 3.22 A Sector Led Body would have the ability to negotiate contracts with the firms nationally, maximising the opportunities for the most economic and efficient approach to procurement of external audit on behalf of the whole sector.

## **Changes to arrangements for appointment of an External Auditor**

**Audit Committee**

**Date: 19<sup>th</sup> April 2016**

### *Advantages/benefits*

- 3.23 The costs of setting up the appointment arrangements and negotiating fees would be shared across all opt-in authorities
- 3.24 By offering large contract values the firms would be able to offer better rates and lower fees than are likely to result from local negotiation
- 3.25 Any conflicts at individual authorities would be managed by the Sector Led Body who would have a number of contracted firms to call upon.
- 3.26 The appointment process would not be ceded to locally appointed independent members, instead a separate body set up to act in the collective interests of the 'opt-in' authorities would do this.
- 3.27 The Local Government Association is considering setting up such a body utilising the knowledge and experience acquired through the setting up of the transitional arrangements. The Local Government Association has recently written to all local authority Chief Executives inviting them to express an interest in using a Sector Led Body.

### *Disadvantages/risks*

- 3.28 Individual elected members will have less opportunity for direct involvement in the appointment process other than through the Local Government Association and/or stakeholder representative groups.
- 3.29 In order for the Sector Led Body to be viable and to be placed in the strongest possible negotiating position the Sector Led Body will need Councils to indicate their intention to opt-in before final contract prices are known.

### The way forward

- 3.30 The Council have until December 2017 to make an appointment. In practical terms this means one of the options outlined in this report will need to be in place by spring 2017 in order that the contract negotiation process can be carried out during 2017.
- 3.31 The Local Government Association is working on developing a Sector Led Body. In a recent survey, 58% of respondents expressed an interest in this option. Greatest economies of scale will come from the maximum number of councils acting collectively and opting-in to a Sector Led Body.
- 3.32 In order to strengthen the Local Government Association's negotiating position and enable it to more accurately evaluate the offering, it is recommended that the Council pursue Option 3 on the basis that it should provide a more cost effective option in both the contracting process and for on-going external audit fees.
- 3.33 A formal decision to opt-in will be required at a later stage.

## **Changes to arrangements for appointment of an External Auditor**

**Audit Committee**

**Date: 19<sup>th</sup> April 2016**

### Conclusion and Next Steps

- 3.34 The Council will need to take action to implement new arrangements for the appointment of external auditors from April 2018. In order that more detailed proposals can be developed the Council/Committee is asked to give early consideration to the preferred approach.
- 3.35 It is recommended that the Council supports the Local Government Association initiative to set up a Sector Led Body as it believes this offers best value to councils by reducing set-up costs and having the potential to negotiate a lower on-going audit fee.

## **4. Alternative Options**

- 4.1 Not Applicable

## **5. Implications, Diversity Impact Assessment and Risk Management**

### Financial and Procurement Implications

- 5.1 Current external fees levels are likely to increase when the current contracts end in 2018.
- 5.2 The cost of establishing a local or joint Auditor Panel outlined in options 1 and 2 above will need to be estimated and included in the Council's budget for 2016/17 and 2017/18. This will include the cost of recruiting independent appointees (members), servicing the Panel, running a bidding and tender evaluation process, letting a contract and paying members fees and allowances.
- 5.3 Opting-in to a national Sector Led Body provides maximum opportunity to limit the extent of any increases by entering in to a large scale collective procurement arrangement and would remove the costs of establishing an auditor panel.

### Legal and Human Rights Implications

- 5.4 Section 7 of the Local Audit and Accountability Act 2014 (the Act) requires a relevant authority to appoint a local auditor to audit its accounts for a financial year not later than 31 December in the preceding year. Section 8 governs the procedure for appointment including that the authority must consult and take account of the advice of its auditor panel on the selection and appointment of a local auditor. Section 8 provides that where a relevant authority is a local authority operating executive arrangements, the function of appointing a local auditor to audit its accounts is not the responsibility of an executive of the authority under those arrangements;
- 5.5 Section 12 makes provision for the failure to appoint a local auditor: the authority must immediately inform the Secretary of State, who may direct the authority to appoint the auditor named in the direction or appoint a local auditor on behalf of the authority.

## **Changes to arrangements for appointment of an External Auditor**

### **Audit Committee**

**Date: 19<sup>th</sup> April 2016**

- 5.6 Section 17 gives the Secretary of State the power to make regulations in relation to an 'appointing person' specified by the Secretary of State. This power has been exercised in the Local Audit (Appointing Person) Regulations 2015 (SI 192) and this gives the Secretary of State the ability to enable a Sector Led Body to become the appointing person.

All Other Implications (including Staff, Sustainability, Health, Rural, Crime and Disorder)

- 5.7 None

Links to One Swindon, Strategic Objectives, Plans and Policies

- 5.8 Effective systems of governance, risk management and internal control within the Council will help to ensure that the objectives set out in One Swindon and the Council's Corporate Strategy is achieved.

Diversity Impact Assessment

- 5.9 None

Risk Management

- 5.10 There is no immediate risk to the Council. However, early consideration by the Council of its preferred approach will enable detailed planning to take place so as to achieve successful transition to the new arrangement in a timely and efficient manner.
- 5.11 Providing the Local Government Association with a realistic assessment of our likely way forward will enable the Local Government Association to invest in developing appropriate arrangements to support the Council.

### **6. Consultees**

- 6.1 The Chief Executive
- 6.2 The Board Director: Resources (Section 151 Officer) and Director of Law and Democratic Services (Monitoring Officer) are consulted in respect of all reports.

### **7. Background Papers**

- 7.1 None

### **8. Appendices**

Appendix 1 – Local Government Association: Sector led body frequently asked questions