

## BCF Planning 2016-17

## Plan Assurance Summary

**Key Information**

HWB Name	SELECT
DCO Team	SELECT
Local Government Region	SELECT
NHS England Commissioning Region	SELECT

Better Care Manager	
DCO Team assurance lead	
Local Government assurance lead	

**Plan Development Assessment**

Total KLOEs Assessed	0	0%
No. of KLOEs fully met	0	0%
No. of KLOEs partly met	0	0%
No. of KLOEs not met	0	0%
Overall plan development rating	SELECT	

**Risk to Delivery Assessment**

Automatically generated guideline risk	#DIV/0!
Proposed final risk rating	Moderate risk

**Matrix for Determining Approval Status**

Risk to delivery	Low Moderate system challenge Good record of delivery			
	Medium Moderate system challenge Some record of delivery			
	High High system challenge Poor record of delivery			
		Low Does not answer all minimum KLOEs	Medium Answers all minimum KLOEs but with further work required	High Comprehensively answers all minimum KLOEs

**Plan Development**

**Suggested categorisation key**

- Not approved
- Approved with support
- Approved

**Plan approval status**

SELECT

Checkpoint  
Completed by  
Date

SELECT

Planning requirement	Full information required, or Key Line of Enquiry to be answered	Assurance checklist	Addressed/Answered	Where??
<b>Narrative plan submitted for assurance at a regional level</b>	First submission of narrative plan to the DCO team on date requested	Confirmation from DCO team		
	Submission signed by the local CCG(s) and local authority	Signed submission from LA & CCG		p1
	Final submission of narrative plan to the DCO team on date requested	Confirmation from DCO team		
	Submission signed off by local CCG(s), local authority, and the Health and Wellbeing Board	Signed final submission from LA, CCG and HWB chair		Page 1
<b>Local agreement on funding arrangements</b>	Has the narrative plan submission been signed off by all parties?	See KLOEs 1i and 1ii		Page 1
	Does the narrative plan provide a full overview of funding contributions for 2016-17?	Confirmation that an overview of funding contributions set out		p1, p63-65, p74-100for BCF schemes 16/17
	Does this set out any changes from funding levels in 2015-16, and how these have been agreed?	Confirmation that plan includes consideration of changes and process		p1, p63-65, p74-100for BCF schemes 16/17
	Does this include an assessment of the impact of these changes on services?	Confirmation that some assessment of the impact of changes has been conducted		p35 Progress Against Plan of Action at 2016, and BCF schemes 16/17 p74-100
<b>The local vision for health and social care services</b>	A clear articulation of the local vision for health and social care services?	Local vision for health and social care services set out		p3-17
	A description of how the BCF plan contributes to the local implementation of the vision of the Five Year Forward View and the move towards fully integrated health and social care services by 2020?	BCF set within context of longer term strategic health and care planning		p3-17
	A clear comparison between current state and planned state post-plan delivery, described in terms of changes to patient and service user experience and outcomes?	Changes to be delivered through BCF plan set out, with consideration of impact		p3-17, p46-49 and p74-100
	The precise aspects of the change the local area is intending to deliver using the BCF?	BCF changes / schemes set out		p46-49 and p74-100
<b>An evidence base supporting the case for change;</b>	A clear and quantified understanding of the precise issues that the BCF will be used to address in the local area?	Data driven explanation of issues BCF plan is addressing		p18-34
	Identification of the opportunity to improve quality and reduce costs, based on segmented risk stratification?	Local opportunity identified		p67-8
	A narrative that is bespoke to the local area?	Local narrative set out		p5-17
	Data that supports the case for change, including quantifying levels of unmet need, issues of service quality, and inefficiencies in service delivery?	Case supported by use of data		p18-34

<b>A coordinated and integrated plan of action for delivering that change;</b>	A description of the specifics of the overarching governance and accountability structures in place locally to support integrated care?	BCF governance and accountabilities set out		p43-45
	A description of the specifics of the management and oversight in place to support the delivery of the BCF plan?	BCF management and oversight set out		p43-45 and individual schemes p74-100
	An articulation of the arrangements in place to support joint working?	Joint working arrangements set out		p4, p43-45
	Key milestones associated with the delivery of the plan of action in 2016-17?	BCF plan milestones set out		p50-56
	A fully populated and comprehensive risk log, with evidence that it has been developed in partnership with all stakeholders and a description of how risks will be managed operationally?	Risk log in place		p57-60
<b>A clear articulation of how they plan to meet each national condition;</b>	See next section.	N/A		
<b>An agreed approach to financial risk sharing and contingency.</b>	A quantified pooled funding amount, if any, that is 'at risk'?	Risk share / contingency identified		p57-60
	Demonstration that this has been calculated using clear analytics and modelling?	Evidence of how risk share / contingency has been calculated		p57-60
	An articulation of non-financial risks associated with not meeting BCF targets in 2016-17?	Non-financial risk sharing set out		p57-60
	An articulation of the risk sharing arrangements in place across the health and care system, and how these are reflected in contracting and payment arrangements?	Overall risk sharing approach and mechanisms set out		p57-60
Plans to be jointly agreed	The BCF Plan, covering a minimum of the pooled Fund specified in the Spending Review, and potentially extending to the totality of the health and care spend in the HWB area, is signed off by the HWB itself, and by the constituent Councils and CCGs?	See KLOE 1.iv		p1
	In agreeing the plan, CCGs and local authorities have engaged with health and social care providers likely to be affected by the use of the Fund in order to achieve the best outcomes for local people?	Engagement of health and social care providers set out		p1-5
	There is joint agreement across commissioners and providers as to how the BCF will contribute to a longer term strategic plan?	Evidence of provider sign dup with plans set out in B.1.ii		p1-5 and p74-100
	This includes an assessment of future capacity and workforce requirements across the system?	Assessment of future capacity and workforce requirements set out		page 68
	The implications for local providers have been set out clearly for HWBs so that their agreement for the deployment of the Fund includes recognition of the service change consequences?	Implications for local providers set out		p7-17
	As the Disabled Facilities Grant (DFG) will again be allocated through the BCF, local housing authority representatives have been involved in developing and agreeing the plan, in order to ensure a joined-up approach to improving outcomes across health, social	Engagement of local housing authority representatives evidenced		p4

<b>Maintain provision of social care services</b>	Local adult social care services will continue to be supported within their plans in a manner consistent with 2015-16?	Approach to supporting social care set out		p13-14, p63-65
	The definition of support has been agreed locally and, as a minimum, maintains in real terms the level of protection as provided through the mandated minimum element of local BCF agreements of 2015-16?	Definition of support set out and agreed		p13-14, p63-65
	In setting the level of protection for social care the local area has ensured that any change does not destabilise the local social and health care system as a whole?	Consideration of impact of set definition		p13-14, p63-65
	The local area has included a comparison to the approach and figures set out in 2015-16 plans?	Comparison to 2015-16 set out		p35-41 and p46-49
	The approach is consistent with the 2012 Department of Health guidance to NHS England on the funding transfer from the NHS to social care in 2013-14?	Consistency with DH guidance confirmed		p63-64
<b>Agreement for the delivery of 7-day services across health and social care to prevent unnecessary non-elective (physical and mental health) admissions to acute settings and to facilitate transfer to alternative care settings when clinically appropriate.</b>	They will provide, or have a plan in place to provide, 7-day services (throughout the week, including weekends) across community, primary, mental health, and social care?	Plan for providing 7-day services set out		p47, 66 and p83-92
	This approach will prevent unnecessary non-elective admissions (physical and mental health) through provision of an agreed level of infrastructure across out of hospital services 7 days a week?	Approach to providing out of hospital service 7 days a week set out		p47 and p83-84
	Their approach will support the timely discharge of patients, from acute physical and mental health settings, on every day of the week, where it is clinically appropriate to do so, avoiding unnecessary delayed discharges of care?	Impact of approach on discharge detailed		p47 and p83-92
	The approach is underpinned by a delivery plan for the move to seven-day services, which includes key milestones and priority actions for 2016-17.	Delivery plan set out		p83-92
<b>Better data sharing between health and social care, based on the NHS number</b>	That the right cultures, behaviours and leadership are demonstrated locally, fostering a culture of secure, lawful and appropriate sharing of data to support better care?	Approach to ensuring right cultures, behaviours and leadership are place in palce		p66-68
	They are using the NHS Number as the consistent identifier for health and care services, and if they are not, that they have a plan to do so?	Use of NHS number as consistent identifier set out or plan in place		p66-68
	They are pursuing interoperable Application Programming Interfaces (APIs) (i.e. systems that speak to each other) with the necessary security and controls?	Approach to pursuing systems that speak to each other set out		p66-68
	They have the appropriate Information Governance controls in place for information sharing in line with the revised Caldicott principles and guidance made available by the Information Governance Alliance (IGA), and if not, when they plan for it to be in place?	IG controls for sharing information in line with guidance set out		p66-68

	They have ensured that local people have clarity about how data about them is used, who may have access and how they can exercise their legal rights (In line with the recommendations from the National Data Guardian review)?	Approach to communication with local people on use of their data set out		p66-68
	How these changes will impact upon the integration of services?	Link to overall impact on integration described		p4
<b>Ensure a joint approach to assessments and care planning and ensure that, where funding is used for integrated packages of care, there will be an accountable professional</b>	Identify which proportion of the local population will be receiving case management and named care coordinator?	Proportion of the local population that will be receiving case management and named care coordinator confirmed		p67-8
	Identify dementia services as a particularly important priority for better integrated health and social care services, supported by care coordinators (for example dementia advisors)?	Dementia identified as important priority, supported by care coordinators		p9-10
	A description of plans for health and social care teams to use a joint process to assess and plan care?	Plans for joint assessment and care planning set out		p12-17
	A plan with milestones demonstrating how and when this condition will be fully complied with?	Plan with milestones included		p67-8
<b>Agreement on the consequential impact of the changes on the providers that are predicted to be substantially affected by the plans</b>	The impact of local plans has been agreed with relevant health and social care providers?	Evidence of agreement provided		p1
	There has been public and patient and service user engagement in this planning, as well as plans for political buy-in?	Evidence of engagement and buy-in provided		p1-4
	These align to provider plans and the longer term vision for sustainable services?	Alignment to provider and longer term planning set out		p1-4 and p13-17
	Mental and physical health are considered equal, and plans aim to ensure these are better integrated with one another, as well as with other services such as social care?	Approach to better integrating mental and physical health set out		p13-17
	Demonstration of clear alignment between the overarching BCF plan, CCG Operating Plans, and the provider plans?	Explanation of alignment of CCG, BCF and provider plans set out		p1-4
<b>Agreement to invest in NHS commissioned out of hospital services, which may include a wide range of services including social care</b>	The local area has agreed how they will use their full share of the £1 billion that had previously been used to create the payment for performance element of the fund, in line with the national condition guidance?	Approach to meeting national condition confirmed		p1-4 and BCF expenditure return
	This is clearly set out within the summary and expenditure plan tabs of their BCF planning return template?	Figures in planning return match the explanation in the narrative plan		Planning Tool and p74-96
	In reaching agreement they have considered whether a local risk sharing arrangement is required, supported by analysis of the likely risk of unplanned activity in the area based on their track record of performance?	Approach to setting risk share arrangements, including analysis of previous NEA performance, set out		p57-60

	This analysis is data driven and includes consideration of the long term trend in admissions and the success of schemes implemented to date?	Impact of trends and of schemes to avoid admissions both considered		p18-19
	Where a risk sharing arrangement has been agreed this is, where appropriate, consistent with guidance?	Risk sharing arrangement set out with reference to guidance		n/a
	NHS commissioned out-of-hospital services and services that were previously paid for from funding made available as a result of achieving their non-elective ambition, continue in a manner consistent with 15-16?	Impact on any schemes funded by the previous P4P fund set out		n/a
<b>Agreement on local action plan to reduce delayed transfers of care (DTOC)</b>	The local area has developed a local action plan for managing DTOC?	Local DTOC action plan set out		p52-52 and p83-92 DTOC Project Plan agreed by NHS England and can be provided if required.
	The local area has established their own stretching local DTOC target - agreed between the CCG, Local Authority and relevant acute and community trusts?	Local DTOC target set out with link to actions		p84
	The plan is within the context of the overall System Resilience Group plan for improving patient flow and as a result performance, acknowledging action is required by all partners both in hospital and in the community (e.g. reducing avoidable admissions, effective in-hospital management and timely and safe discharge)?	Link between this action plan and SRG planning set out		p83-92
	This target is reflected in CCG operational plans?	Confirmation provided that this aligns to CCG plans		p83-92 and CCG are partner on DTOC Programme Board
	The local area has considered the use of local risk sharing agreements with respect to DTOC, with clear reference to existing guidance and flexibilities (with reference to the track record of performance) ?	Consideration of risk share options included		n/a
	In agreeing the plan, CCGs and local authorities have engaged with the relevant acute and community trusts and are able to demonstrate that the plan has been agreed with the providers?	Engagement with providers on DTOC plan confirmed		CCG and GWH on DTOC Programme Board, p83-92
	Clear lines of responsibility, accountabilities, and measures of assurance and monitoring?	Lines of responsibility, accountabilities, and measures of assurance and monitoring set out		p83-92 and included in detailed DTOC Programme plan
	They have taken account of national guidance and best practice (as set out in technical guidance)	Consideration of national guidance and best practice set out		p83-92 and DTOC Programme Plan agreed by NHS England

	There has been engagement with the independent and voluntary sector providers?	Engagement with independent and voluntary sector providers on DTOC plan confirmed		p83-92 and DTOC Programme Plan agreed by NHS England
<b>Non-elective admissions (General and Acute)</b>	i. Has a target been set for this metric as part of the BCF Planning Return template?			
	ii. Does the narrative plan include an explanation for how this target has been reached?	Approach to setting NEA plan set out		p83
	iii. Does this include an analysis of previous performance and a realistic assessment of the impact of BCF initiatives on performance in 2016-17?	Previous performance and impact of schemes set out		p47 and p83-92
<b>Admissions to residential and care homes;</b>	i. Has a target been set for this metric as part of the BCF Planning Return template?	Confirmation from national team that KLOE has been met		p75
	ii. Does the narrative plan include an explanation for how this target has been reached?	Approach to setting residential admissions metric plan set out		p74-76
	iii. Does this include an analysis of previous performance and a realistic assessment of the impact of BCF initiatives on performance in 2016-17?	Previous performance and impact of schemes set out		p74-76
<b>Effectiveness of reablement;</b>	i. Has a target been set for this metric as part of the BCF Planning Return template?	Confirmation from national team that KLOE has been met		p76-78
	ii. Does the narrative plan include an explanation for how this target has been reached?	Approach to setting reablement metric plan set out		p76-78
	iii. Does this include an analysis of previous performance and a realistic assessment of the impact of BCF initiatives on performance in 2016-17?	Previous performance and impact of schemes set out		p35-36, p76-78
<b>Delayed transfers of care;</b>	i. Has a target been set for this metric as part of the BCF Planning Return template?	Confirmation from national team that KLOE has been met		p83-92 and appendix 1 page 98
	ii. Does the narrative plan include an explanation for how this target has been reached?	SEE SECTION C8		p83-92 appendix 2 and 3
	iii. Does this include an analysis of previous performance and a realistic assessment of the impact of BCF initiatives on performance in 2016-17?	SEE SECTION C8		p83-92 appendix 2 and 3

Template for assessing risk to delivery of BCF plans		HWB:		SELECT	
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Assessment questions	Assessment answer	Select from the drop-down menu		Any other comments		Free text	
DRIVERS OF LOCAL HEALTH AND SOCIAL CARE ECONOMY RISK STATUS							
The following questions will be used to generate an automatic guideline risk rating for the local health and social care economy.							
NHS Commissioning organisations	Assessment						
Please Add the name of all CCGs who are part of the BCF plan	SELECT	SELECT	SELECT	SELECT	SELECT	SELECT	SELECT
Q1. What is the current financial status of the relevant CCG(s) responsible for commissioning health services?	SELECT	SELECT	SELECT	SELECT	SELECT	SELECT	SELECT
Q2. What is the projected financial status of the relevant CCG(s) responsible for commissioning health services over the BCF delivery cycle (2016-17)?	SELECT	SELECT	SELECT	SELECT	SELECT	SELECT	SELECT
Q3. What is the current agreed assurance rating for the CCG?	SELECT	SELECT	SELECT	SELECT	SELECT	SELECT	SELECT
AUTOMATICALLY GENERATED GUIDELINE RISK RATING FOR HEALTH COMMISSIONER STABILITY							
Local authority commissioning stability	Assessment						
Please add the name of all Local Authorities who are part of the BCF plan	SELECT	SELECT	SELECT	SELECT	SELECT	SELECT	SELECT
Q4. What is the year on year trend in the number of LA commissioned adult social care packages and placements in 15-16 compared 2014-15?	SELECT	SELECT	SELECT	SELECT	SELECT	SELECT	SELECT
Q5. What level of risk is associated with financial and service based pressures on social care in the area?	SELECT	SELECT	SELECT	SELECT	SELECT	SELECT	SELECT
AUTOMATICALLY GENERATED GUIDELINE RISK RATING FOR SOCIAL CARE STABILITY							
NHS Provider finances	Assessment						
Please add the name of all providers you have identified as key to the delivery of the BCF plan	SELECT	SELECT	SELECT	SELECT	SELECT	SELECT	SELECT
Q6. What is the current financial status of providers of NHS services that are a key element of BCF plans?	SELECT	SELECT	SELECT	SELECT	SELECT	SELECT	SELECT
Q7. What is the projected financial status of providers of NHS services that are a key element of BCF plans over the BCF delivery cycle (2014/15 and 2015/16)?	SELECT	SELECT	SELECT	SELECT	SELECT	SELECT	SELECT
AUTOMATICALLY GENERATED GUIDELINE RISK RATING FOR PROVIDER FINANCES							
NHS Providers in special measures or in breach	Assessment						
Q8. Are any of the providers you have identified above are either: a) a Foundation Trust in breach of their licence conditions; or b) an NHS Trust in Special Measures?	SELECT						
Overview	Assessment						
AUTOMATICALLY GENERATED GUIDELINE RISK RATING ACROSS ALL AREAS							
MODERATED RISK RATING FOR THE LOCAL HEALTH AND SOCIAL CARE ECONOMY							
NARRATIVE ASSESSMENT: What other material factors are there that have an impact on the overall riskiness of the local health and social care economy?	Please add narrative here						
Q9. WHAT IS THE PROPOSED RISK RATING FOR THE LOCAL HEALTH AND SOCIAL CARE ECONOMY? Based on the automatically generated guideline rating (cell F49), and the narrative assessment (cell F53), what is your proposed risk rating for this local health and social care economy?	Moderate risk						

Guidance sheet
Guidance / Areas to consider
Please list all CCGs who are part of the BCF plan
Use data on forecast 2016-17 outturn accounts for each CCG. 'In balance' should include a 0.5% tolerance.
Use data on 2017-18 forecasts from the current operational planning process.
Please refer to current NHS England assurance ratings for CCGs.
This automatically generated rating assumes each CCG has an equal weighting. If an unequal weighting of CCGs means the overall rating should change, this should be considered in CELL F53 ( <b>Narrative assessment</b> )
Guidance / Areas to consider
Local Authorities are asked to provide this assessment. 'No change' to be defined as within 0.5% of previous year.
Local authorities are asked to self-assess themselves on this question, and invited to articulate their assessment with a narrative answer which references the below selected indicators, bringing in other data/evidence as appropriate: - Extent of financial pressure from demography on the 2016-17 net adult social care budget. And to what extent will the identified demographic pressure be funded - Spend on prevention services that can be accessed by people that did not cross your councils FAc's Eligibility threshold in 2014/1, 2015-16 and 2016-17 - Percentage of ASC savings in comparison to overall council savings - Level of savings planned from the council's expected total net budget and net adult social care budget in 2016-17, and source (ie efficiency / increased income from charges / service reductions)
Guidance / Areas to consider
For FTs use data on 2014-15 position from the FTC database of audited Trust returns. For NHS Trusts use 2014-15 outturn from audited accounts. 'In balance' is defined as within 0.5% of turnover.
For FTs use data on 2015/16 forecast CoSRR rating provided. For this purpose 1-2 equals high risk, 3 equals medium risk; 4 equates to low risk. For NHS Trusts, DCO teams should seek a view from regional TDA / NHS Improvement colleagues.
This automatically generated rating assumes each identified Provider has an equal weighting. If an unequal weighting of Providers means the overall rating should change, this should be considered in CELL F53 ( <b>Narrative assessment</b> )
If there is any NHS Trust in special measures, or FT in breach of their licence answer Yes.
This rating is automatically generated based on the answers above. There is the opportunity to revise this in light of other evidence below.
Guidance / Areas to consider
Please provide any other evidence that a material impact on the overall risk status of the local health and social care economy. This may include the following considerations:  Is your view of the future different to these official ratings, if so why? Are there any likely future transactions or changes to organisational form that may impact these answers? Are there any major capital programmes underway that will impact the local health and social care economy in 2015/16 and 2016/17? What is current (Q1) non-elective activity compared to plan / forecast? Are their detailed delivery plans underpinning LA, CCG and Provider delivery? Are the alternatives to acute non-elective admissions likely to be up and running from 1st April 2016? Do any of the providers, CCGs or LAs exert a disproportionate influence over the local health and social care economy which means they should be weighted more heavily? Is this economy part of a Success Regime site?
Based on the automatically generated risk rating and your answers to the above, please provide your assessment of the risk rating for the local health and social care economy. A high risk economy is one in which the conditions make it very difficult to deliver a stable plan and in which the capacity of commissioning and providing organisations to deliver is severely limited. A Moderate risk economy is one in which conditions pose a challenge, either in the form of some pressures on delivery capacity or some other instability. A Low risk economy is one on which providers and commissioners are stable and high performing and there are no other external factors that create a significant risk.



HWB Name	DCO Team
SELECT	SELECT
Barking and Dagenham	Central Midlands
Barnet	Cheshire and Merseyside
Barnsley	Cumbria and the North East
Bath and North East Somerset	East
Bedford	Lancashire and Greater Manchester
Bexley	London
Birmingham	North Midlands
Blackburn with Darwen	South Central
Blackpool	South East
Bolton	South West
Bournemouth & Poole	Wessex
Bracknell Forest	West Midlands
Bradford	Yorkshire and the Humber
Brent	
Brighton and Hove	
Bristol, City of	
Bromley	
Buckinghamshire	
Bury	
Calderdale	
Cambridgeshire	
Camden	
Central Bedfordshire	
Cheshire East	
Cheshire West and Chester	
City of London	
Cornwall	
County Durham	
Coventry	
Croydon	
Cumbria	
Darlington	
Derby	
Derbyshire	
Devon	
Doncaster	
Dorset	
Dudley	
Ealing	
East Riding of Yorkshire	
East Sussex	
Enfield	
Essex	
Gateshead	
Gloucestershire	
Greenwich	

Hackney  
Halton  
Hammersmith and Fulham  
Hampshire  
Haringey  
Harrow  
Hartlepool  
Havering  
Herefordshire, County of  
Hertfordshire  
Hillingdon  
Hounslow  
Isle of Wight  
Isles of Scilly  
Islington  
Kensington and Chelsea  
Kent  
Kingston upon Hull, City of  
Kingston upon Thames  
Kirklees  
Knowsley  
Lambeth  
Lancashire  
Leeds  
Leicester  
Leicestershire  
Lewisham  
Lincolnshire  
Liverpool  
Luton  
Manchester  
Medway  
Merton  
Middlesbrough  
Milton Keynes  
Newcastle upon Tyne  
Newham  
Norfolk  
North East Lincolnshire  
North Lincolnshire  
North Somerset  
North Tyneside  
North Yorkshire  
Northamptonshire  
Northumberland  
Nottingham  
Nottinghamshire  
Oldham

Oxfordshire  
Peterborough  
Plymouth  
Portsmouth  
Reading  
Redbridge  
Redcar and Cleveland  
Richmond upon Thames  
Rochdale  
Rotherham  
Rutland  
Salford  
Sandwell  
Sefton  
Sheffield  
Shropshire  
Slough  
Solihull  
Somerset  
South Gloucestershire  
South Tyneside  
Southampton  
Southend-on-Sea  
Southwark  
St. Helens  
Staffordshire  
Stockport  
Stockton-on-Tees  
Stoke-on-Trent  
Suffolk  
Sunderland  
Surrey  
Sutton  
Swindon  
Tameside  
Telford and Wrekin  
Thurrock  
Torbay  
Tower Hamlets  
Trafford  
Wakefield  
Walsall  
Waltham Forest  
Wandsworth  
Warrington  
Warwickshire  
West Berkshire  
West Sussex  
Westminster  
Wigan

Wiltshire  
Windsor and Maidenhead  
Wirral  
Wokingham  
Wolverhampton  
Worcestershire  
York

LG Region	NHS England Commissioning Region
SELECT	SELECT
East Midlands	London
East of England	Midlands and East of England
London	North of England
North East	South of England
North West	
South East	
South West	
West Midlands	
Yorkshire and Humber	

SELECT

Not met

Partially met

Fully met

SELECT

Low - Does not answer all minimum KLOEs

Medium - Answers all minimum KLOEs but with further work required

High - Comprehensively answers all minimum KLOEs

SELECT

NOT APPROVED

APPROVED WITH SUPPORT

FULLY APPROVED

SELECT

1

2

3

SELECT

In surplus

In balance

In deficit

SELECT

Assured

Assured with support

Not assured

SELECT

Increased provision

No change

Decreased provision

SELECT

High risk

Medium risk

Low risk

SELECT

Yes

No

LA Code	SELECT	CCGs
E09000002	Barking and Dagenham	
E09000003	Barnet	
E08000016	Barnsley	
E06000022	Bath and North East Somerset	
E06000055	Bedford	
E09000004	Bexley	
E08000025	Birmingham	
E06000008	Blackburn with Darwen	
E06000009	Blackpool	
E08000001	Bolton	
E06000028	Bournemouth	
E06000029	Poole	
E06000036	Bracknell Forest	
E08000032	Bradford	
E09000005	Brent	
E06000043	Brighton and Hove	
E06000023	Bristol, City of	
E09000006	Bromley	
E10000002	Buckinghamshire	
E08000002	Bury	
E08000033	Calderdale	
E10000003	Cambridgeshire	
E09000007	Camden	
E06000056	Central Bedfordshire	
E06000049	Cheshire East	
E06000050	Cheshire West and Chester	
E09000001	City of London	
E06000052	Cornwall	
E06000047	County Durham	
E08000026	Coventry	
E09000008	Croydon	
E10000006	Cumbria	
E06000005	Darlington	
E06000015	Derby	
E10000007	Derbyshire	
E10000008	Devon	
E08000017	Doncaster	
E10000009	Dorset	
E08000027	Dudley	
E09000009	Ealing	
E06000011	East Riding of Yorkshire	
E10000011	East Sussex	
E09000010	Enfield	
E10000012	Essex	
E08000020	Gateshead	

E10000013	Gloucestershire
E09000011	Greenwich
E09000012	Hackney
E06000006	Halton
E09000013	Hammersmith and Fulham
E10000014	Hampshire
E09000014	Haringey
E09000015	Harrow
E06000001	Hartlepool
E09000016	Havering
E06000019	Herefordshire, County of
E10000015	Hertfordshire
E09000017	Hillingdon
E09000018	Hounslow
E06000046	Isle of Wight
E06000053	Isles of Scilly
E09000019	Islington
E09000020	Kensington and Chelsea
E10000016	Kent
E06000010	Kingston upon Hull, City of
E09000021	Kingston upon Thames
E08000034	Kirklees
E08000011	Knowsley
E09000022	Lambeth
E10000017	Lancashire
E08000035	Leeds
E06000016	Leicester
E10000018	Leicestershire
E09000023	Lewisham
E10000019	Lincolnshire
E08000012	Liverpool
E06000032	Luton
E08000003	Manchester
E06000035	Medway
E09000024	Merton
E06000002	Middlesbrough
E06000042	Milton Keynes
E08000021	Newcastle upon Tyne
E09000025	Newham
E10000020	Norfolk
E06000012	North East Lincolnshire
E06000013	North Lincolnshire
E06000024	North Somerset
E08000022	North Tyneside
E10000023	North Yorkshire
E10000021	Northamptonshire



E06000048	Northumberland
E06000018	Nottingham
E10000024	Nottinghamshire
E08000004	Oldham
E10000025	Oxfordshire
E06000031	Peterborough
E06000026	Plymouth
E06000044	Portsmouth
E06000038	Reading
E09000026	Redbridge
E06000003	Redcar and Cleveland
E09000027	Richmond upon Thames
E08000005	Rochdale
E08000018	Rotherham
E06000017	Rutland
E08000006	Salford
E08000028	Sandwell
E08000014	Sefton
E08000019	Sheffield
E06000051	Shropshire
E06000039	Slough
E08000029	Solihull
E10000027	Somerset
E06000025	South Gloucestershire
E08000023	South Tyneside
E06000045	Southampton
E06000033	Southend-on-Sea
E09000028	Southwark
E08000013	St. Helens
E10000028	Staffordshire
E08000007	Stockport
E06000004	Stockton-on-Tees
E06000021	Stoke-on-Trent
E10000029	Suffolk
E08000024	Sunderland
E10000030	Surrey
E09000029	Sutton
E06000030	Swindon
E08000008	Tameside
E06000020	Telford and Wrekin
E06000034	Thurrock
E06000027	Torbay
E09000030	Tower Hamlets
E08000009	Trafford
E08000036	Wakefield
E08000030	Walsall

E09000031	Waltham Forest
E09000032	Wandsworth
E06000007	Warrington
E10000031	Warwickshire
E06000037	West Berkshire
E10000032	West Sussex
E09000033	Westminster
E08000010	Wigan
E06000054	Wiltshire
E06000040	Windsor and Maidenhead
E08000015	Wirral
E06000041	Wokingham
E08000031	Wolverhampton
E10000034	Worcestershire
E06000014	York





SELECT	Providers
NHS Airedale, Wharfedale and Craven CCG	
NHS Ashford CCG	
NHS Aylesbury Vale CCG	
NHS Barking and Dagenham CCG	
NHS Barnet CCG	
NHS Barnsley CCG	
NHS Basildon and Brentwood CCG	
NHS Bassetlaw CCG	
NHS Bath and North East Somerset CCG	
NHS Bedfordshire CCG	
NHS Bexley CCG	
NHS Birmingham Cross city CCG	
NHS Birmingham South and Central CCG	
NHS Blackburn with Darwen CCG	
NHS Blackpool CCG	
NHS Bolton CCG	
NHS Bracknell and Ascot CCG	
NHS Bradford City CCG	
NHS Bradford Districts CCG	
NHS Brent CCG	
NHS Brighton and Hove CCG	
NHS Bristol CCG	
NHS Bromley CCG	
NHS Bury CCG	
NHS Calderdale CCG	
NHS Cambridgeshire and Peterborough CCG	
NHS Camden CCG	
NHS Cannock Chase CCG	
NHS Canterbury and Coastal CCG	
NHS Castle Point and Rochford CCG	
NHS Central London (Westminster) CCG	
NHS Central Manchester CCG	
NHS Chiltern CCG	
NHS Chorley and South Ribble CCG	
NHS City and Hackney CCG	
NHS Coastal West Sussex CCG	
NHS Corby CCG	
NHS Coventry and Rugby CCG	
NHS Crawley CCG	
NHS Croydon CCG	
NHS Cumbria CCG	
NHS Darlington CCG	
NHS Dartford, Gravesham and Swanley CCG	
NHS Doncaster CCG	
NHS Dorset CCG	

NHS Dudley CCG  
NHS Durham Dales, Easington and Sedgefield CCG  
NHS Ealing CCG  
NHS East and North Hertfordshire CCG  
NHS East Lancashire CCG  
NHS East Leicestershire and Rutland CCG  
NHS East Riding of Yorkshire CCG  
NHS East Staffordshire CCG  
NHS East Surrey CCG  
NHS Eastbourne, Hailsham and Seaford CCG  
NHS Eastern Cheshire CCG  
NHS Enfield CCG  
NHS Erewash CCG  
NHS Fareham and Gosport CCG  
NHS Fylde & Wyre CCG  
NHS Gateshead CCG  
NHS Gloucestershire CCG  
NHS Great Yarmouth and Waveney CCG  
NHS Greater Huddersfield CCG  
NHS Greater Preston CCG  
NHS Greenwich CCG  
NHS Guildford and Waverley CCG  
NHS Halton CCG  
NHS Hambleton, Richmondshire and Whitby CCG  
NHS Hammersmith and Fulham CCG  
NHS Hardwick CCG  
NHS Haringey CCG  
NHS Harrogate and Rural District CCG  
NHS Harrow CCG  
NHS Hartlepool and Stockton-on-Tees CCG  
NHS Hastings and Rother CCG  
NHS Havering CCG  
NHS Herefordshire CCG  
NHS Herts Valleys CCG  
NHS Heywood, Middleton and Rochdale CCG  
NHS High Weald Lewes Havens CCG  
NHS Hillingdon CCG  
NHS Horsham and Mid Sussex CCG  
NHS Hounslow CCG  
NHS Hull CCG  
NHS Ipswich and East Suffolk CCG  
NHS Isle of Wight CCG  
NHS Islington CCG  
NHS Kernow CCG  
NHS Kingston CCG  
NHS Knowsley CCG

NHS Lambeth CCG  
NHS Lancashire North CCG  
NHS Leeds North CCG  
NHS Leeds South and East CCG  
NHS Leeds West CCG  
NHS Leicester City CCG  
NHS Lewisham CCG  
NHS Lincolnshire East CCG  
NHS Lincolnshire West CCG  
NHS Liverpool CCG  
NHS Luton CCG  
NHS Mansfield and Ashfield CCG  
NHS Medway CCG  
NHS Merton CCG  
NHS Mid Essex CCG  
NHS Milton Keynes CCG  
NHS Nene CCG  
NHS Newark & Sherwood CCG  
NHS Newbury and District CCG  
NHS Newcastle North and East CCG  
NHS Newcastle West CCG  
NHS Newham CCG  
NHS North & West Reading CCG  
NHS North Derbyshire CCG  
NHS North Durham CCG  
NHS North East Essex CCG  
NHS North East Hampshire and Farnham CCG  
NHS North East Lincolnshire CCG  
NHS North Hampshire CCG  
NHS North Kirklees CCG  
NHS North Lincolnshire CCG  
NHS North Manchester CCG  
NHS North Norfolk CCG  
NHS North Somerset CCG  
NHS North Staffordshire CCG  
NHS North Tyneside CCG  
NHS North West Surrey CCG  
NHS North, East, West Devon CCG  
NHS Northumberland CCG  
NHS Norwich CCG  
NHS Nottingham City CCG  
NHS Nottingham North and East CCG  
NHS Nottingham West CCG  
NHS Oldham CCG  
NHS Oxfordshire CCG  
NHS Portsmouth CCG

NHS Redbridge CCG  
NHS Redditch and Bromsgrove CCG  
NHS Richmond CCG  
NHS Rotherham CCG  
NHS Rushcliffe CCG  
NHS Salford CCG  
NHS Sandwell and West Birmingham CCG  
NHS Scarborough and Ryedale CCG  
NHS Sheffield CCG  
NHS Shropshire CCG  
NHS Slough CCG  
NHS Solihull CCG  
NHS Somerset CCG  
NHS South Cheshire CCG  
NHS South Devon and Torbay CCG  
NHS South East Staffs and Seisdon Peninsular CCG  
NHS South Eastern Hampshire CCG  
NHS South Gloucestershire CCG  
NHS South Kent Coast CCG  
NHS South Lincolnshire CCG  
NHS South Manchester CCG  
NHS South Norfolk CCG  
NHS South Reading CCG  
NHS South Sefton CCG  
NHS South Tees CCG  
NHS South Tyneside CCG  
NHS South Warwickshire CCG  
NHS South West Lincolnshire CCG  
NHS South Worcestershire CCG  
NHS Southampton CCG  
NHS Southend CCG  
NHS Southern Derbyshire CCG  
NHS Southport and Formby CCG  
NHS Southwark CCG  
NHS St Helens CCG  
NHS Stafford and Surrounds CCG  
NHS Stockport CCG  
NHS Stoke on Trent CCG  
NHS Sunderland CCG  
NHS Surrey Downs CCG  
NHS Surrey Heath CCG  
NHS Sutton CCG  
NHS Swale CCG  
NHS Swindon CCG  
NHS Tameside and Glossop CCG  
NHS Telford and Wrekin CCG



NHS Thanet CCG  
NHS Thurrock CCG  
NHS Tower Hamlets CCG  
NHS Trafford CCG  
NHS Vale of York CCG  
NHS Vale Royal CCG  
NHS Wakefield CCG  
NHS Walsall CCG  
NHS Waltham forest CCG  
NHS Wandsworth CCG  
NHS Warrington CCG  
NHS Warwickshire North CCG  
NHS West Cheshire CCG  
NHS West Essex CCG  
NHS West Hampshire CCG  
NHS West Kent CCG  
NHS West Lancashire CCG  
NHS West Leicestershire CCG  
NHS West London (K&C & QPP) CCG  
NHS West Norfolk CCG  
NHS West Suffolk CCG  
NHS Wigan Borough CCG  
NHS Wiltshire CCG  
NHS Windsor, Ascot and Maidenhead CCG  
NHS Wirral CCG  
NHS Wokingham CCG  
NHS Wolverhampton CCG  
NHS Wyre forest CCG



SELECT

2gether NHS Foundation Trust  
5Boroughs Partnership NHS Foundation Trust  
Aintree University Hospitals NHS Foundation Trust  
Airedale NHS Foundation Trust  
Alder Hey Children's NHS Foundation Trust  
Ashford and St Peter's Hospitals NHS Foundation Trust  
Avon and Wiltshire Mental Health Partnership NHS Trust  
Barking, Havering and Redbridge University Hospitals NHS Trust  
Barnet and Chase Farm Hospitals NHS Trust  
Barnet, Enfield and Haringey Mental Health NHS Trust  
Barnsley Hospital NHS Foundation Trust  
Barts Health NHS Trust  
Basildon & Thurrock University Hospitals NHS Foundation Trust  
Bedford Hospital NHS Trust  
Berkshire Healthcare NHS Foundation Trust  
Birmingham and Solihull Mental Health NHS Foundation Trust  
Birmingham Children's Hospital NHS Foundation Trust  
Birmingham Community Healthcare NHS Trust  
Birmingham Women's NHS Foundation Trust  
Blackpool Teaching Hospitals NHS Foundation Trust  
Bolton NHS Foundation Trust  
Bradford District Care Trust  
Bradford Teaching Hospitals NHS Foundation Trust  
Bridgewater Community Healthcare NHS Trust  
Brighton and Sussex University Hospitals NHS Trust  
Buckinghamshire Healthcare NHS Trust  
Burton Hospitals NHS Foundation Trust  
Calderdale and Huddersfield NHS Foundation Trust  
Calderstones Partnership NHS Foundation Trust  
Cambridge University Hospitals NHS Foundation Trust  
Cambridgeshire and Peterborough NHS Foundation Trust  
Cambridgeshire Community Services NHS Trust  
Camden and Islington NHS Foundation Trust  
Central and North West London NHS Foundation Trust  
Central London Community Healthcare NHS Trust  
Central Manchester University Hospitals NHS Foundation Trust  
Chelsea and Westminster NHS Foundation Trust  
Cheshire and Wirral Partnership NHS Foundation Trust  
Chesterfield Royal Hospital NHS Foundation Trust  
City Hospitals Sunderland NHS Foundation Trust  
Colchester Hospital University NHS Foundation Trust  
Cornwall Partnership NHS Foundation Trust  
Countess of Chester Hospital NHS Foundation Trust  
County Durham and Darlington NHS Foundation Trust  
Coventry and Warwickshire Partnership NHS Trust

Croydon Health Services NHS Trust  
Cumbria Partnership NHS Foundation Trust  
Dartford and Gravesham NHS Trust  
Derby Hospitals NHS Foundation Trust  
Derbyshire Community Health Services NHS Trust  
Derbyshire Healthcare NHS Foundation Trust  
Devon Partnership NHS Trust  
Doncaster & Bassetlaw Hospitals NHS Foundation Trust  
Dorset County Hospital NHS Foundation Trust  
Dorset Healthcare University NHS Foundation Trust  
Dudley and Walsall Mental Health Partnership NHS Trust  
Ealing Hospital NHS Trust  
East and North Hertfordshire NHS Trust  
East Cheshire NHS Trust  
East Kent Hospitals University NHS Foundation Trust  
East Lancashire Hospitals NHS Trust  
East London NHS Foundation Trust  
East Midlands Ambulance Service NHS Trust  
East of England Ambulance Service NHS Trust  
East Sussex Healthcare NHS Trust  
Epsom and St Helier University Hospitals NHS Trust  
Frimley Park Hospital NHS Foundation Trust  
Gateshead Health NHS Foundation Trust  
George Eliot Hospital NHS Trust  
Gloucestershire Care Services NHS Trust  
Gloucestershire Hospitals NHS Foundation Trust  
Great Ormond Street Hospital for Children NHS Foundation Trust  
Great Western Hospitals NHS Foundation Trust  
Greater Manchester West Mental Health NHS Foundation Trust  
Guy's & St Thomas' Hospital NHS Foundation Trust  
Hampshire Hospitals NHS Foundation Trust  
Harrogate and District NHS Foundation Trust  
Heart of England NHS Foundation Trust  
Heatherwood and Wexham Park Hospitals NHS Foundation Trust  
Hertfordshire Community NHS Trust  
Hertfordshire Partnership University NHS Foundation Trust  
Hinchingsbrooke Health Care NHS Trust  
Homerton University Hospital NHS Foundation Trust  
Hounslow and Richmond Community Healthcare NHS Trust  
Hull and East Yorkshire Hospitals NHS Trust  
Humber NHS Foundation Trust  
Imperial College Healthcare NHS Trust  
Ipswich Hospital NHS Trust  
Isle of Wight NHS Trust  
James Paget University Hospitals NHS Foundation Trust  
Kent and Medway NHS and Social Care Partnership Trust

Kent Community Health NHS Trust  
Kettering General Hospital NHS Foundation Trust  
King's College Hospital NHS Foundation Trust  
Kingston Hospital NHS Foundation Trust  
Lancashire Care NHS Foundation Trust  
Lancashire Teaching Hospitals NHS Foundation Trust  
Leeds and York Partnership NHS Foundation Trust  
Leeds Community Healthcare NHS Trust  
Leeds Teaching Hospitals NHS Trust  
Leicestershire Partnership NHS Trust  
Lewisham and Greenwich NHS Trust  
Lincolnshire Community Health Services NHS Trust  
Lincolnshire Partnership NHS Foundation Trust  
Liverpool Community Health NHS Trust  
Liverpool Heart and Chest Hospital NHS Foundation Trust  
Liverpool Women's NHS Foundation Trust  
London Ambulance Service NHS Trust  
Luton and Dunstable University Hospital NHS Foundation Trust  
Maidstone and Tunbridge Wells NHS Trust  
Manchester Mental Health and Social Care Trust  
Medway NHS Foundation Trust  
Mersey Care NHS Trust  
Mid Cheshire Hospitals NHS Foundation Trust  
Mid Essex Hospital Services NHS Trust  
Mid Staffordshire NHS Foundation Trust  
Mid Yorkshire Hospitals NHS Trust  
Milton Keynes Hospital NHS Foundation Trust  
Moorfields Eye Hospital NHS Foundation Trust  
Norfolk and Norwich University Hospitals NHS Foundation Trust  
Norfolk and Suffolk NHS Foundation Trust  
Norfolk Community Health and Care NHS Trust  
North Bristol NHS Trust  
North Cumbria University Hospitals NHS Trust  
North East Ambulance Service NHS Foundation Trust  
North East London NHS Foundation Trust  
North Essex Partnership University NHS Foundation Trust  
North Middlesex University Hospital NHS Trust  
North Staffordshire Combined Healthcare NHS Trust  
North Tees and Hartlepool NHS Foundation Trust  
North West Ambulance Service NHS Trust  
North West London Hospitals NHS Trust  
Northampton General Hospital NHS Trust  
Northamptonshire Healthcare NHS Foundation Trust  
Northern Devon Healthcare NHS Trust  
Northern Lincolnshire and Goole Hospitals NHS Foundation Trust  
Northumberland, Tyne & Wear NHS Foundation Trust

Northumbria Healthcare NHS Foundation Trust  
Nottingham University Hospitals NHS Trust  
Nottinghamshire Healthcare NHS Trust  
Oxford Health NHS Foundation Trust  
Oxford University Hospitals NHS Trust  
Oxleas NHS Foundation Trust  
Papworth Hospital NHS Foundation Trust  
Pennine Acute Hospitals NHS Trust  
Pennine Care NHS Foundation Trust  
Peterborough and Stamford Hospitals NHS Foundation Trust  
Plymouth Hospitals NHS Trust  
Poole Hospital NHS Foundation Trust  
Portsmouth Hospitals NHS Trust  
Queen Elizabeth Hospital King's Lynn NHS Foundation Trust  
Queen Victoria Hospital NHS Foundation Trust  
Rotherham Doncaster and South Humber NHS foundation trust  
Royal Berkshire NHS Foundation Trust  
Royal Brompton and Harefield NHS Foundation Trust  
Royal Cornwall Hospitals NHS Trust  
Royal Devon and Exeter NHS Foundation Trust  
Royal Free London NHS Foundation Trust  
Royal Liverpool and Broadgreen University Hospitals NHS Trust  
Royal National Hospital For Rheumatic Diseases NHS Foundation Trust  
Royal National Orthopaedic Hospital NHS Trust  
Royal Surrey County Hospital NHS Foundation Trust  
Royal United Hospital Bath NHS Trust  
Salford Royal NHS Foundation Trust  
Salisbury NHS Foundation Trust  
Sandwell and West Birmingham Hospitals NHS Trust  
SELECT  
Sheffield Children's NHS Foundation Trust  
Sheffield Health and Social Care NHS Foundation Trust  
Sheffield Teaching Hospitals NHS Foundation Trust  
Sherwood Forest Hospitals NHS Foundation Trust  
Shrewsbury and Telford Hospital NHS Trust  
Shropshire Community Health NHS Trust  
Solent NHS Trust  
Somerset Partnership NHS Foundation Trust  
South Central Ambulance Service NHS Foundation Trust  
South Devon Healthcare NHS Foundation Trust  
South East Coast Ambulance Service NHS Foundation Trust  
South Essex Partnership University NHS Foundation Trust  
South London and Maudsley NHS Foundation Trust  
South Staffordshire and Shropshire Healthcare NHS Foundation Trust  
South Tees Hospitals NHS Foundation Trust  
South Tyneside NHS Foundation Trust

South Warwickshire NHS Foundation Trust  
South West London and St George's Mental Health NHS Trust  
South West Yorkshire Partnership NHS foundation trust  
South Western Ambulance Service NHS Foundation Trust  
Southend University Hospital NHS Foundation Trust  
Southern Health NHS Foundation Trust  
Southport and Ormskirk Hospital NHS Trust  
St George's Healthcare NHS Trust  
St Helens and Knowsley Hospitals NHS Trust  
Staffordshire and Stoke on Trent Partnership NHS Trust  
Stockport NHS Foundation Trust  
Surrey and Borders Partnership NHS Foundation Trust  
Surrey and Sussex Healthcare NHS Trust  
Sussex Community NHS Trust  
Sussex Partnership NHS Foundation Trust  
Tameside Hospital NHS Foundation Trust  
Taunton & Somerset NHS Foundation Trust  
Tavistock and Portman NHS Foundation Trust  
Tees, Esk and Wear Valleys NHS Foundation Trust  
The Black Country Partnership NHS Foundation Trust  
The Christie NHS Foundation Trust  
The Clatterbridge Cancer Centre NHS Foundation Trust  
The Dudley Group NHS Foundation Trust  
The Hillingdon Hospitals NHS Foundation Trust  
The Newcastle Upon Tyne Hospitals NHS Foundation Trust  
The Princess Alexandra Hospital NHS Trust  
The Robert Jones and Agnes Hunt Orthopaedic Hospital NHS Foundation Trust  
The Rotherham NHS Foundation Trust  
The Royal Bournemouth and Christchurch Hospitals NHS Foundation Trust  
The Royal Marsden NHS Foundation Trust  
The Royal Orthopaedic Hospital NHS Foundation Trust  
The Royal Wolverhampton NHS Trust  
The Walton Centre NHS Foundation Trust  
The Whittington Hospital NHS Trust  
Torbay and Southern Devon Health and Care NHS Trust  
United Lincolnshire Hospitals NHS Trust  
University College London Hospitals NHS Foundation Trust  
University Hospital of North Staffordshire NHS Trust  
University Hospital of South Manchester NHS Foundation Trust  
University Hospital Southampton NHS Foundation Trust  
University Hospitals Birmingham NHS Foundation Trust  
University Hospitals Bristol NHS Foundation Trust  
University Hospitals Coventry and Warwickshire NHS Trust  
University Hospitals of Leicester NHS Trust  
University Hospitals of Morecambe Bay NHS Foundation Trust  
Walsall Healthcare NHS Trust

Warrington and Halton Hospitals NHS Foundation Trust  
West Hertfordshire Hospitals NHS Trust  
West London Mental Health NHS Trust  
West Middlesex University Hospital NHS Trust  
West Midlands Ambulance Service NHS Foundation Trust  
West Suffolk NHS Foundation Trust  
Western Sussex Hospitals NHS Foundation Trust  
Weston Area Health NHS Trust  
Wirral Community NHS Trust  
Wirral University Teaching Hospital NHS Foundation Trust  
Worcestershire Acute Hospitals NHS Trust  
Worcestershire Health and Care NHS Trust  
Wrightington, Wigan and Leigh NHS Foundation Trust  
Wye Valley NHS Trust  
Yeovil District Hospital NHS Foundation Trust  
York Teaching Hospital NHS Foundation Trust  
Yorkshire Ambulance Service NHS Trust