

Fund	Tier 1 Pillar	Tier 2 Function	Function Ref	Heads of Service	Budget 2017/18 £'000	Full-Year Projected Out-turn £'000	Projected Variance £'000	Movement since last report £'000	Commentary on Reasons for Variance
General Fund	Resources	Internal Audit	PF110	Nick Hobbs	358	408	50	0	One off savings in financing costs as a result of strategic approach to borrowing in terms of timing and interest rates. Release of £800k from pay contingency budget that was established to meet potential increases in costs linked to the pay strategy work. Further savings arising from headcount reductions and additional grant income.
		Finance	PF200	Mick Bowden	5,371	5,340	(31)	(4)	
		People and Development	PF220	Sonia Grewal	1,695	1,720	25	0	
		Corporate	PF240	Mick Bowden	(23,043)	(25,235)	(2,192)	(2,112)	
		Digital Services and Corporate Programmes	PF250	Glyn Peach	5,158	5,158	0	0	
		Transformation	PF260	Rob Brown	1,305	1,305	0	0	
		Law & Democratic Services	PF310	Stephen Taylor	1,764	1,755	(9)	21	
		Performance, Organisation Improvement and Communications	PF410	Sam Mowbray	1,166	1,130	(36)	(18)	
		Business Services & Support	PF660	Karen McMahon	6,325	6,325	0	0	
					99	(2,094)	(2,193)	(2,113)	
	Economy	Property & Assets	PF430	Rob Richards	(4,117)	(4,159)	(42)	0	One-off restructuring costs One-off restructuring costs plus a number of minor variances across the service There has been an increase in demand for children's placements which has increased the budget pressure by £405k for children needing to be in the care of Local Authority and £42k for Children in Need since June. The majority of the children have either required a residential external placement or have been placed with an Independent Foster Carer creating a total pressure on these areas of £1,688k. As a result, there is also a continuing pressure on the budget for legal costs which has seen the forecast increase by another £55k since June, to £423k. Agency spend at social worker and manager level posts has also caused an additional budget pressure of £133k on staffing budgets; the current staffing pressure is £280k. There have also been a number of minor pressures and savings across Children's Services.
		Growth & Regeneration	PF440	Emma Gee	910	905	(5)	(5)	
	Children Services	Routes to Employment	PF420	Sally Burnett	275	365	90	90	
		Skills & Attainment	PF520	Peter Nathan	1,939	2,009	70	47	
		Children, Families and Community Health Services	PF600	David Haley	26,971	29,331	2,360	627	
					29,185	31,705	2,520	764	

Fund	Tier 1 Pillar	Tier 2 Function	Function Ref	Heads of Service	Budget 2017/18 £'000	Full-Year Projected Out-turn £'000	Projected Variance £'000	Movement since last report £'000	Commentary on Reasons for Variance
	Adult Services	Adults	PF510	Sue Wald	70,067	70,067	0	(71)	A rise in demand for Mental Health services were recorded in August. Despite the rise in Mental health demand, overall the direct cost of providing care to service users is below budget provision. The savings are however being matched by cost pressures recorded on provider services taken back from SEQOL in October 2016. The operation and management of these services are being reviewed with the aim of bringing the spend back into line with budget.
	Communities and Housing	Public Health	PF540	Cherry Jones	12,184	12,145	(39)	22	Savings resulting from staff vacancies.
		Streetsmart	PF610	Leon Barrett	82,251 13,127	82,212 13,477	(39) 350	(49) 132	This now comprises both Streetsmart and Library services. The increase in projections relate mainly to additional projections for agency staff within the refuse and recycling service. Managers are reviewing this and will take action to mitigate the overspend across the service area where possible. Improved projections for car parking and operating costs in the fleet workshop reduced the movement since last report
		Housing Services	PF630	Mike Ash	358	1,010	652	122	A pressure of £122k reflects a lack of income from Public Space Protection Orders due to delays in implementation.
		Highways & Transport	PF640	Jason Humm	12,055	12,134	79	85	Pressure of £112k for additional drainage resources required to keep pace with planning submissions and assessments linked to growth agenda. Previous recruitment has struggled to fill posts here resulting in higher cost third party resources to backfill and meet workload demands. This pressure remains however another round of recruitment is being undertaken. In addition, a shortfall on income recovery from utility companies and developers due to limited resources within a small team. This budget pressure has been offset by some continued vacancies and a re-assessment of the likely timescales for implementation of a restructure within passenger transport. Benchmarking of recharge rates for staff, vehicle, material and equipment costs against industry standards within highway operations has also been carried out reducing some revenue pressures related to the delivery of schemes programmed to year end.
		Planning & Regulatory	PF650	Richard Bell	880	1,018	138	74	£37k pressure projected in relation to the service wide catering provision largely due to a shortfall in income expectations, following increased expectations at the start of the year. £56k pressure in relation to the Steam Museum due to increased casual staff costs associated with events and day to day running of the facility and reduced income expectations from a single product line. £21k pressure reported in relation to the Swindon Museum and Art Gallery due to anticipated cessation of external funding associated with a specific workstream. £29k budget pressure in relation to Lydiard House & Park which assumes a mobilisation and transfer to a new operator in April 2018.
		Facilities Management	PF670	Nic Newland	1,716	1,716	0	0	

Fund	Tier 1 Pillar	Tier 2 Function	Function Ref	Heads of Service	Budget 2017/18 £'000	Full-Year Projected Out-turn £'000	Projected Variance £'000	Movement since last report £'000	Commentary on Reasons for Variance
					28,136	29,355	1,219	413	
General Fund Total					136,464	137,924	1,460	(990)	
Health	Health Adults	Health Adults	PFC50	Sue Wald	5,830	5,841	11	0	Demand pressures on equipment store to assist with hospital discharge has been recorded,
		Health Adults - Funding	PFC50	Sue Wald	(5,830)	(5,841)	(11)	0	Additional funding from Swindon CCG to meet demand pressures under S75 agreement.
	Health Childrens	Children's Health Delivery Services - CCG Funded	PFC60	David Haley	0	(10)	(10)	(10)	Any savings will go back to the CCG as part of the year end process.
		Children's Health	PFC66	David Haley	0	0	0	0	
Health Total					0	(10)	(10)	(10)	
Dedicated Schools Grant	DSG Commissioning	DSG Skills and Attainment	PFE50	Peter Nathan	84,888	84,351	(537)	(18)	Pressure for an increase in the number of pupils supported by High Needs top ups at the start of the autumn term at two mainstream schools £22k and three special schools £66k, plus amendments to HN Top ups due to the complexity of pupils needs £26k. These cost pressures are offset by an increase in the number of permanent exclusions and the recoupment of pupil funding from schools and academies (£70k) and also for savings due to fewer Early Years places taken up by 2 year olds (£33k) and 3&4 year olds (£27k), we will also receive less Dedicated Schools Grant (DSG) funding as below.
Dedicated Schools Grant	DSG Commissioning	DSG Skills and Attainment	PFE50	Peter Nathan	(84,888)	(84,170)	717	26	Dedicated Schools Grant (DSG) funding adjusted following Education and Skills Funding Agency (ESFA) confirmation of Early Years (EY) January 17 census, 2 year olds (£11k), 3 & 4 year olds (£18k), minor adjustment £3k for EY funding relating to 16/17 as pupil numbers were slightly higher than accrued for.
Dedicated Schools Grant Total					0	180	180	8	
Housing Revenue Account	Housing Revenue Account	Supervision & Management	PFH00	Mike Ash	(35,543)	(35,604)	(61)	(32)	Savings on Survey fees identified for £50k Vacant posts have realised further savings of £48k. These have partly been offset by a net pressure on rent income due to higher voids of £37k.
		Special Services	PFH01	Mike Ash	171	171	0	4	
		Repairs	PFH02	Sue Mendham	10,152	10,064	(88)	(83)	Vacant post in business support and cyclical maintenance have released savings of £88k so far this year
		HRA Capital Financing	PFH03	Mike Ash	25,220	25,773	553	0	
Housing Revenue Account Total					0	404	404	(111)	