

Notes of Meeting

ONE SWINDON LEADERSHIP BOARD

TUESDAY 23 JANUARY 2018

Present: Councillor David Renard, John Gilbert, Sue Wald, Cherry Jones, Mike Ash and Carmel Burton (Swindon Borough Council), Angus Macpherson (Police and Crime Commissioner), Nicki Millin (Clinical Commissioning Group), Richard Hill (VAS), Ian Larrard (Business West) and Seth Why (Dorset and Wiltshire Fire and Rescue).

1.	Welcome and introduction	ACTION
	Councillor David Renard, Chair of the One Swindon Board, welcomed everyone to the meeting.	
2.	The Winter Provision Proposal	ACTION
	<p>Mr Mike Ash, Acting Corporate Director for Communities and Housing, Swindon Borough Council, gave a presentation to the Board about the Winter Provision proposals.</p> <p>Mr Ash explained how the former NHS building on Carfax Street is temporarily being used to provide a 12 week pilot programme assisting rough sleepers during the winter months. The pilot began on 3rd January 2018, will cost around £36k, and has had 9 guests so far, all of whom have been required to sign an agreement before they enter. The rough sleepers are being helped with things such as their personal health and hygiene, eating properly, and attending appointments at a GP surgery, dentist surgery and opticians. Assistance is also being provided on mental health issues, financial management and socialisation.</p> <p>Mr Ash advised that there are four experienced shift leaders and volunteers working on the project, and explained how it has brought voluntary agencies together to focus on homelessness issues. The project has been well received by other organisations such as Big Breakfast Plus, and members of the public have been donating lots of white goods.</p> <p>Following the presentation, Board members discussed the matters raised, including:</p> <ul style="list-style-type: none">• How the project demonstrates effective partnership working and is financially beneficial.• The sustainability of the programme as a model going forward, with particular regard to volunteer recruitment and	

	<p>partner involvement.</p> <ul style="list-style-type: none"> • How the guests in the programme do not have to be drug or alcohol free, which can be a barrier when trying to access other services or shelters. • The double decker bus project in Weymouth which also offers winter respite for rough sleepers, and the learning points which could be shared between the two. • The initial problems faced when the programme first began when the rough sleepers and other organisations did not understand its purpose. <p>The Board noted the presentation and invited Mr Ash to attend the next meeting of this Board to provide a further update.</p>	Mike Ash
3.	Domestic Abuse Business Case	ACTION
	<p>Cherry Jones, Director of Public Health at Swindon Borough Council, introduced the report which set out the business case requesting £90k allocation of revenue funding from the One Swindon Board to support the Family Choices programme in its first year, which includes resources for workers to support the three individual aspects of the programme and running costs for various groups.</p> <p>Ms Jones highlighted how reducing domestic abuse is one of the identified priorities for this Board. The Domestic Abuse Board in Swindon is well established, but a review of services across the board has identified gaps, one of which is having a whole family approach working with the perpetrator, victim and children to create a more stable family setting.</p> <p>Ms Jones confirmed that further work is required on the modelling of this proposal and the evaluation of its long term learning points, but that partners are supportive due to it being an identified need in Swindon. The intention is to establish an evidence based evaluation framework that will demonstrate the impact of this provision at the one year stage and how it has reduced demand on other services and then, based on this evaluation, a further business case would be developed to mainstream this service.</p> <p>Following the presentation, Board members discussed the matters raised, including:</p> <ul style="list-style-type: none"> • The availability of funding for the proposal in its second year, including from underspends elsewhere on ring fenced public health grants. • How further work will be done on learning points from the existing model currently operating in Berkshire. • The differences between this proposal and the project 	

	<p>already being run by the Community Rehabilitation Company.</p> <ul style="list-style-type: none"> • How the programme could change current practices and embed principles of action, and how momentum can be kept and success measured after a project has been pump primed. • How the programme will be run by a cohort of staff and will possibly have links to Swindon Women's Aid. • The importance of training and managing staff to identify domestic abuse. • The importance of ensuring that the right children are referred to this programme as it is all about early intervention before children go into the care system and start using services. • The full structure of the programme has already been established, taking principles from the Berkshire model to train staff to work in a particular way using a new methodology. The programme will help to maintain the family unit when they want to stay together, and avoids children needing to be placed in care. • The anticipated number of families who will be helped by the programme, and the challenges of measuring its success. <p>The Board noted the report and agreed to allocate £90k of revenue funding to the proposal for the programme's first year. A further update with a more detailed analysis of the costs of introducing the programme in Swindon will be provided at the next meeting of this Board.</p>	Cherry Jones
4.	Calming Café Business Case	ACTION
	<p>Nicki Millin, Accountable Officer at NHS Swindon Clinical Commissioning Group, introduced the report which set out the business case requesting £100k allocation of capital funding from the One Swindon Board to support the development of a 'Calming Café' in Swindon.</p> <p>Ms Millin referred to the limited options currently available to people in Swindon who are experiencing a mental health crisis during the night. The models being used in other areas have been assessed, and the proposal for a 'Calming Café' is being put forward for Swindon. Ms Millin confirmed that the service will be available 7 days a week, 365 days a year between 6pm and 1am, supporting adults aged 18+ years who are vulnerable to, experiencing, or recovering from a mental health crisis.</p> <p>The Board noted that the costs of refurbishing a building to provide the Café is likely to be up to £100k but that health organisations are unable to access capital funding to undertake building works.</p>	

	<p>Ms Millin confirmed that the three locations currently being considered are the cottage outside Sandford House, a property in Regent Street, and a property near the Reference Library. The Board noted that it is possible that any funding authorised may be returned to the One Swindon Board dependent on the outcome of an NHS bid, and the specific details of the capital requirement will be refined within the next month to provide assurance on the level of spend required.</p> <p>Following the presentation, Board members discussed the matters raised, including:</p> <ul style="list-style-type: none"> • That the majority of people who go through the Section 136 process are able to return home but, where this is not possible, how the 'Calming Café' will be a local place they can be taken to rather than the facilities provided for this purpose that are only now provided in Devizes. • The commitment from the Clinical Commissioning Group regarding the ongoing revenue funding for this proposal. • How the Section 136 process for children is no longer widely used because of the improved training and information on offer in this area, and how this proposal will help to improve the process for adults. • The timing of this proposal in line with the service changes being made in this service area by the Avon and Wiltshire Mental Health Partnership, and its commitment to providing staff resources and contributing to future service developments in Swindon. • How the potential locations of the 'Calming Café' are sited where there is most demand, and when the evaluation process for the three buildings will take place. <p>The Board noted the report and agreed to allocate £100k of capital funding to the proposal, subject to final confirmation on the level of spend required. A further update will be provided at the next meeting of this Board.</p>	Nicki Millin
5.	Proposal for the future of One Swindon	ACTION
	<p>Councillor Renard introduced the report and referred to the duplication of membership on, and the shared agendas of, the One Swindon Board (OSB) and the Health and Wellbeing Board (HWB), and the proposal for the two to be merged.</p> <p>Carmel Burton, Corporate Planning Lead at Swindon Borough Council, referred to the discussion that had taken place at the last meeting of the OSB on the duplication of work between the two Boards. She also highlighted the duplication of work between this Board and other forums on the three One Swindon agreed</p>	

	<p>priorities including:</p> <ul style="list-style-type: none"> • Domestic Abuse – multi-agency Domestic Abuse and Violence against Women and Girls Board which feeds into the Community Safety Partnership. • Homelessness – multi-agency Homelessness Alliance led by Voluntary Sector (also covered by Health Overview and Scrutiny). • Education – multi-agency Swindon Challenge Board (was the Education Strategy Board). <p>Ms Burton noted that the forums above all feed in to the HWB and therefore focus would not be lost on these areas should this Board be merged with the HWB. Ms Burton referred to a number of other existing partnership forums which also cover areas of common interest amongst OSB partners including:</p> <ul style="list-style-type: none"> • One Public Estate forum – looking at the potential for sharing and rationalising our estate. • The Community Safety Partnership – looking at shared responses to anti-social behaviour. • The Switch on to Swindon Board – working with businesses to progress place marketing and enhancing the reputation of Swindon. • The Local Safeguarding Children Board and Local Safeguarding Adults Board – working together to protect vulnerable children and adults. <p>Ms Burton confirmed that the OSB had been set up prior to the formation of the statutory HWB and, given the above, highlighted how it no longer appears to have its own unique purpose. It was noted that other local authority areas have already merged the two.</p> <p>The Board considered the proposal to amalgamate the two existing Boards to form the ‘One Swindon Health and Wellbeing Board’, following approval at Annual Council in May 2018. It will perform the statutory functions of the current HWB, but with a revised membership covering a broader range of organisations. The current HWB Chair’s Advisory Group would be retained as a closed forum, and the Providers’ Forum would be stood down. The OSB would meet for the last time in March 2018.</p> <p>Following the presentation, Board members discussed the matters raised, including:</p> <ul style="list-style-type: none"> • The proposed membership of the One Swindon Health and Wellbeing Board including: <ul style="list-style-type: none"> ○ The potential conflict of interest that any provider 	
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	<p>representatives would have as part of the debate and voting on commissioning decisions. The current HWB has voting and non-voting members and it is anticipated that this will continue. However, this issue still needs to be formalised as part of the new Terms of Reference.</p> <ul style="list-style-type: none"> ○ How some organisations are already represented in other forums and could therefore be removed from the proposed list. ● How the new Board could work differently to meet partner obligations by being a focussed partnership moving forward. <p>The Board noted the report and agreed to support the proposal for amalgamation from May 2018 onwards, subject to the issue of voting and non-voting rights being finalised.</p>	Carmel Burton / Cherry Jones
6.	Close and Next Steps	Action
	<p>Councillor David Renard, Chair of the One Swindon Board, thanked everyone for attending the meeting and for their contributions during the discussions.</p> <p>The agenda for the next meeting of the Board, taking place on 20th March 2018, was agreed as follows:</p> <ol style="list-style-type: none"> 1) Update on the Winter Provision proposals. 2) Update on the Domestic Abuse Business Case and Calming Café Business Case. 3) A legacy report summarising the success of the projects funded by this Board during its operation. 	Carmel Burton