

Fund	Tier 1 Pillar	Tier 2 Function	Budget 2020/21 £'000	Full-Year Projected Out-turn £'000	Projected Variance £'000	Movement since last report £'000	Commentary on Reasons for Variance
General Fund	Resources - Enabling	Business Support & Facilities Management	3,720	3,692	(28)	(26)	Net savings on office accommodation costs mainly due to empty buildings.
		Communications & Engagement	395	427	32	32	Shortfall on advertising income due to Covid.
		Customer Strategy & Operations	720	1,385	665	2	
		Data, Performance and Insight	859	859	0	0	
		Digital & Business Change	2,450	2,433	(17)	(37)	Underspends on licence costs and vacancy savings.
		Elections and Democracy	1,826	1,680	(146)	(26)	Underspends across operational budgets.
		Human Resources and Organisational Development	2,141	2,141	0	0	
		Information Technology	2,827	2,879	52	0	
		Legal Services	1,268	1,386	118	0	
	Resources - Finance & Assets		16,206	16,882	676	(55)	
		Corporate Finance	(7,227)	(6,766)	461	795	Improved treasury forecasts and net movement in budget risk contingency.
		Finance & Procurement Service	2,313	2,447	134	0	
		ASC Finance Services	572	539	(33)	(4)	
		Revenues & Benefits	2,593	3,108	515	250	Full year impact of shortfall on cost recovery associated with debt collection due to courts not accepting non payment cases
		Internal Audit and Health & Safety	713	713	0	0	
		Architecture	42	39	(3)	0	
		Property	(5,814)	(4,557)	1,257	(99)	Reduction in the corporately held bad debt provision to reflect income risks (£300k) mitigating a shortfall in fee income (£114k) and additional facilities management cost pressures, including increased NNDR on void properties (£87k).
	Resources - Operations		(6,808)	(4,477)	2,331	942	
		Streetsmart	16,219	17,307	1,088	26	Updated forecasts across the service for salaries, operational expenditure and income.
		Highway Operations and Car Parking	(601)	3,315	3,916	8	
		Operations Management	139	391	252	27	
		Transport	7,546	7,558	12	66	Additional demand costs for home to school and SEN transport (£133k) partly mitigated by forecast underspends on operational budgets (£67k).
	Children Services	Inclusion and Achievement	23,303	28,571	5,268	127	
		Children, Families and Community Health Services	4,650	5,236	586	(104)	Reduction in expected costs relating to the Library service and further savings identified by Supported Employment.
	Adults, Housing & Public Health		42,579	45,280	2,701	(562)	A reduction in Covid-19 related spend following a review of the impact of increased demand for services on the timing of additional resourcing requirements for the current financial year (£428k) plus vacancy savings (£134k).
		Adults	47,229	50,516	3,287	(666)	
			66,838	68,728	1,890	(540)	Main variances relate to a reduction in demand for placements across Learning Disability, Memory & Cognition and Physical/Sensory Support; Vacancy savings due to increase in vacancies/slippage in recruitment across Care Management & Safeguarding. Savings mitigate pressure in demand for Equipment/Adaptations and increased demand for placements in Mental Health.
		Enterprise Works	53	441	388	10	
		Public Health	0	0	0	0	
		Housing Services	(324)	327	651	(8)	
	Economy & Development		66,567	69,496	2,929	(538)	
		Culture & Heritage	1,048	2,023	975	(67)	
		Economy, Growth and Place	940	974	34	(23)	Vacancy savings.
		Highways & Transport	8	101	93	21	
		Strategic Planning	(76)	932	1,008	254	Further reduction in anticipated income from planning applications plus legal costs in relation to an appeal.
		Regulatory Services	657	721	64	5	
			2,577	4,751	2,174	190	
General Fund Total			149,074	165,739	16,665	0	

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Health	Health Adults	Health Adults	5,859	6,112	253	132	Increased demand for Equipment and Adaptions, matched by additional funding reclaimed from CCG, GWH and SBC
	Health Adults		(5,859)	(6,112)	(253)	(132)	
	Health Children's	Children's Health Commissioning	2,524	2,527	3	3	
			(2,524)	(2,524)	0	0	
		Children's Health Delivery Services - CCG Funded	1,836	1,833	(3)	(3)	
			(1,836)	(1,836)	0	0	
Health Total			0	0	0	0	
Dedicated Schools Grant	DSG Commissioning	DSG Skills and Attainment	78,849	82,045	3,196	(80)	Further increase in costs relating to High Needs top ups and these have been offset by a reduction in Pupil Growth Trigger funding, reduction in staff costs and savings against the equipment budget.
		DSG Skills and Attainment	(78,849)	(79,552)	(703)	0	
Dedicated Schools Grant Total			0	2,493	2,493	(80)	
Housing Revenue Account	HRA - Housing	Supervision & Management	(35,547)	(35,555)	(8)	33	Reduction in rental income due to right-to-buy sales and extended void periods on newly acquired properties to replace those sold on RTB
		Special Services	342	342	0	25	Previously forecast saving to be transferred to service charge reserves
		HRA Capital Financing	25,139	25,179	40	0	
	HRA - Operations	Repairs	10,066	9,711	(355)	(470)	Reduced contract and material costs across the service as well as staff savings due to the number of vacant posts during the last eight months. These underspends have mitigated increased fleet hire costs and the reduction in recharges to the capital programme.
Housing Revenue Account Total			0	(323)	(323)	(412)	