

	Tier 1 Pillar	Tier 2 Function	Budget 2015-16 £'000	Full-Year Projected Out-turn £'000	Projected Variance £'000	Movement since last report £'000	Commentary on Reasons for Variance
General Fund	Chief Executive	Internal Audit	399	399	0	0	Increase in income from Crematorium
		Law & Democratic Services	3,714	3,573	(141)	(55)	
		Localities Economy & Regeneration	779 (1,646)	779 (1,680)	0 (34)	0 0	
	Resources		<b>3,246</b>	<b>3,071</b>	<b>(175)</b>	<b>(55)</b>	Projection assumes the release of the contingency fund (£507k), one off new burdens funding from DCLG for the reimbursement of fees relating to searches of Local Land Charges Register (£202k) and the recovery of equal pay costs from schools (£180k)
		Finance & Change Corporate	4,786 (13,235)	4,786 (14,121)	0 (886)	0 (886)	
		IT Performance, People & Engagement	5,705 1,934	5,705 1,934	0 0	0 0	
	Commissioning	Business Services & Support	7,432	7,382	(50)	(50)	Vacancy savings and other minor underspends
		Management Children & Adults	<b>6,622</b> 576 63,338	<b>5,686</b> 576 62,260	<b>(936)</b> 0 (1,078)	<b>(936)</b> 0 (747)	Early delivery of 16/17 savings of £1.978m (of which Learning Disabilities is £1.333m) and one off savings of £220k offsetting a pressure on Older People of £1.120m due to rise in population, complex health needs and discharge from hospital.
		Skills & Attainment	2,123	2,125	2	(10)	Savings identified following staggered implementation of new structure (£10k)
		Public Health Children, Families and Community Health Services	9,724 20,932	9,715 23,386	(9) 2,454	0 539	Additional placement costs due to national demand for placement and more complex cases.
		Housing Services	404	321	(83)	(27)	Increased fee income from Private Sector Landlords is mitigating a £20k cost pressure arising from a reduction in funding from the Police and Crime Commissioner.
	Service Delivery		<b>97,097</b>	<b>98,383</b>	<b>1,286</b>	<b>(245)</b>	On-going pressure relating to recycles income, as prices continue across most commodities on a downward trend which is out of SBC control. Staff savings and additional income across Highways and Transport.
		Streetsmart	14,616	14,937	321	102	
		Infrastructure Assets excluding HRA	11,325	10,871	(454)	(127)	

	Tier 1 Pillar	Tier 2 Function	Budget 2015-16 £'000	Full-Year Projected Out- turn £'000	Projected Variance £'000	Movement since last report £'000	Commentary on Reasons for Variance
		Planning & Regulatory	3,834	3,823	(11)	(24)	Various minor changes including staff savings and additional income.
			29,775	29,631	(144)	(49)	
General Fund Total			136,740	136,771	31	(1,285)	
Health	Health Commissioning	Children & Family Commissioning	3,627	3,661	34	(10)	Demand pressures being seen on child placements
		Adult Health Commissioning	37,024	36,884	(140)	(18)	Demand for funded nursing care is lower than estimated
	Health Service Delivery Income from CCG and NHS England	Health Children and Families	1,406	1,412	6	(2)	CCG funding revised to reflect revised outturn forecast.
		Income from CCG and NHS England	(42,057)	(41,975)	82	12	
Health Total			0	(18)	(18)	(18)	
Dedicated Schools Grant	DSG Commissioning	DSG Skills and Attainment	82,453	81,294	(1,159)	(312)	Lower take up on Early years due to slippage of building projects for infrastructure expansions of provision and unexpected closure of one provision by owner (£0.177m). Permanent school exclusions (£0.040m), Post 16 (£0.081m) following September intake of pupils, minor variances (£0.014m)
		Dedicated School Grant	(82,453)	(80,763)	1,690	148	Forecast updated due to lower Early Years take up as above.
Dedicated Schools Grant Total			0	531	531	(164)	
Housing Revenue Account	Housing Revenue Account	Supervision & Management	(37,487)	(37,866)	(379)	(7)	Staff savings (£196k), reduced CCTV costs (£55k), saving on stock condition surveys (£160k), offset by increased operational costs of +£32k.
		Special Services	90	(116)	(206)	(221)	Net saving on staff costs of (£8.5k) due to vacancies combined with significant savings on utility costs of (£197.5) due to lower consumption and tariffs.
		Repairs	10,536	10,001	(535)	125	Vacant posts savings (£1,199k) and savings on material costs of (£300k). This is partly offset by increased contractor costs of +£665k and a reduction in the value of work to be capitalised of +£300k.
		HRA Capital Financing	26,861	27,031	170	170	Increased provision for depreciation +£470k, partly offset by a reduced provision for bad debts (£200k) and reduced contribution to DHP of (£100k).
Housing Revenue Account Total			0	(950)	(950)	67	
Grand Total			136,740	136,334	(406)	(1,400)	

# Budget Management 2015-16 - Projected Out-turn By Service

## Appendix 3

Service Area Summary 2014-15	Budget 2015-16 £'000	Full-Year Projected Out-turn £'000	Projected Variance £'000	Projected Variance - last report £'000	Movement since last report £'000
Culture, Leisure & Libraries	4,835	4,945	110	134	(24)
Education and Other Children Services	8,906	8,504	(402)	(336)	(66)
Environmental & Regulatory	17,273	17,632	359	385	(26)
Highways & Transport	1,130	821	(309)	(256)	(53)
Housing GF	3,468	3,393	(75)	(75)	0
Planning & Development	(3,067)	(3,231)	(164)	(190)	26
Public Health	9,571	9,562	(9)	(9)	0
Revenues & Benefits	1,444	1,362	(82)	(82)	0
Social Care - Adults	58,237	57,200	(1,037)	(291)	(746)
Social Care - Children	20,623	23,274	2,651	2,063	588
<b>Corporate &amp; Support:</b>					
Central Services	3,726	3,222	(504)	(27)	(477)
Contingency Split out	507	0	(507)	0	(507)
Debt Management (Debt Charges & Investments)	10,087	10,087	0	0	0
<b>Total General Fund</b>	<b>136,740</b>	<b>136,771</b>	<b>31</b>	<b>1,316</b>	<b>(1,285)</b>
Total DSG	0	531	531	695	(164)
Total Health	0	(18)	(18)	0	(18)
Total HRA	0	(950)	(950)	(1,017)	67
<b>Grand Total</b>	<b>136,740</b>	<b>136,334</b>	<b>(406)</b>	<b>994</b>	<b>(1,400)</b>