

Budget Management 2016-17 - Actual Out-turn By Department

Appendix One

Fund	Tier 1 Pillar	Tier 2 Function	Budget 2017/18 £'000	Actual Out- turn 2017-18 £'000	Actual Variance 2017-18 £'000	Movement since last report 2017- 18 £'000	Commentary on Reasons for Variance for the Year
General Fund	Chief Executive	Internal Audit	376	341	(35)	(2)	Vacancy savings
		Law & Democratic Services	3,850	3,605	(245)	(194)	Vacancy savings £105k, other FM expenses £30k, additional income £15k and Government settlement of 'dual election' provision £25k mitigating the additional cost of cremator maintenance contract £70k and locum legal costs £35k. Within Revenues and Benefits an adverse variance on the benefits payments/subsidy of £37k and a shortfall on court costs income of £41k is mitigated by £75k of one-off income from DWP, £131k in-year savings on Capita contract and £47k savings arising from vacancies and general expenses.
	Resources		4,226	3,946	(280)	(196)	
		Finance	4,180	3,659	(521)	1	Saving of £500k on insurance following a review of the insurance reserve. Savings on vacancies partially offset by increased temporary staff costs and reduced fee income.
		Corporate	(15,289)	(24,226)	(8,937)	(198)	Main changes are on Treasury and relate to the revised approach for the repayment of debt agreed by Council in February 2017 resulting in a saving of £5,364k along with a reduction of £556k on interest paid, increase in investment income received of £471k. In addition, transformation programme costs of £768k along with £509k of costs associated with the sale of Thamesdown Transport will be funded from £1.3m usable capital receipts. Redundancy and early retirements costs of £768k. An in year review of provisions and reserves identified £1.029k to be written back into revenue plus above budgeted income from renewables of £376k, NNDR s31 grants of £97k and New Homes Bonus of £60k. Write off SEQOL debt £506k. Release of corporately held budgets not required in year relating to pay, utilities and superannuation inflation £1.541m plus the release of the corporate contingency of £507k. £288k of the one off funding of £2.6m approved by Cabinet in July 2016 was funded from the cashflowing reserve.
		IT	5,315	5,209	(106)	(38)	A review of licence costs identified £68k of savings, Other variances across all budgets contributed a further underspend of £38k
		Transformation	1,070	988	(82)	0	Vacancy savings
		Performance, People & Engagement	2,996	2,818	(178)	(15)	Vacancy savings of £194k plus other operational savings of £9K mitigating loss of income due to the closure of the print room mid-year £25k.
		Business Services & Support	6,476	6,076	(400)	(23)	Delays in the SWIFT project resulted in a £120k saving against additional costs built into the budget. Vacancy savings of £112k, £29k additional traded income of £29k and £139k saving across operational budgets due to the expenditure freeze.

Budget Management 2016-17 - Actual Out-turn By Department

Appendix One

Fund	Tier 1 Pillar	Tier 2 Function	Budget 2017/18 £'000	Actual Out- turn 2017-18 £'000	Actual Variance 2017-18 £'000	Movement since last report 2017- 18 £'000	Commentary on Reasons for Variance for the Year
	Economy	Routes to Employment	4,748 284	(5,476) 224	(10,224) (60)	(273) 2	Vacancy savings of £9k, additional internal and external funding contributions of £40k and a reduction in planned commissions £12k.
		Property & Assets	(2,944)	(3,095)	(151)	(23)	The £500k income target linked to one off receipts was exceeded in total by over £150k. The income for 16-17 was largely gained from covenant release of £225k, re-letting of a major 'void' of £105k and non-recurring / backdated income of £320k.
		Growth & Regeneration Planning & Regulatory	742 1,047	694 1,519	(48) 472	(1) 100	Property rental income greater than budgeted. Pressures from across the service include unachieved savings target due to a delay in the timeline for the Lydiard tender process of £100k, shortfalls on income from car parking and catering of £275k and staff cost pressures of £250k. These have been partly mitigated by vacancy savings, savings on contracts and additional income across the service.
	Children Services	Management	(871) 58	(658) 36	213 (22)	78 (2)	Staff savings following management restructure.
		Skills & Attainment	1,948	1,955	7	(2)	Minor variances
		Children, Families and Community Health Services	24,385	26,141	1,756	(26)	There have been a number of pressures within Children's the main ones being an increase in demand for placements £1.248m, the use of Agency staff to cover vacant posts, sickness and maternity cover of £800k and a pressure of £263k on the budget funding legal counsel fees, applications and staff costs as a result of an increase in demand. These have been partially offset by staff savings and various other net savings across the service of £566k.
	Adult Services	Adults	26,391 60,421	28,132 65,451	1,741 5,030	(30) 305	The challenging 16-17 savings targets and demand pressures around Older People and Learning Disability transition cases were the main reason for the additional spend. The 16-17 savings target was set at £6.1m and actual savings were logged at £3.9m. In additional, the hospital has seen a large rise in demand for support for Older People and additional services such as Pilot Beds and Bridging contracts have been required to support timely discharges from hospital.
		Public Health	12,174	12,112	(62)	(12)	Vacancy savings
	Communities and Place	Libraries & Localities	72,595 3,137	77,563 3,309	4,968 172	293 (48)	A part year saving of £300k attributable to the Library Strategy was not achieved until April 2017. An overspend in localities budget of £50k related to the timing of a staffing restructure. This was partly mitigated by an in year underspend of £178k across all expenditure heads across the Library and community centre budgets .

Budget Management 2016-17 - Actual Out-turn By Department

Appendix One

Fund	Tier 1 Pillar	Tier 2 Function	Budget 2017/18 £'000	Actual Out- turn 2017-18 £'000	Actual Variance 2017-18 £'000	Movement since last report 2017- 18 £'000	Commentary on Reasons for Variance for the Year
		Streetsmart	11,290	14,045	2,755	(216)	The main variance relates to the agreed changes to the waste disposal gate fees and contract to operate the Household Waste Recycling Centre at Waterside accounted for £2.5m of the increase. An increase in waste volumes over the levels anticipated cost £100k and there was a £62k shortfall in recycling income relating to a prior year. Additional one - off salary costs of £300k in the waste & recycling service due to the following: (a) additional staffing costs in relation to an unreliable fleet. New vehicles have now been delivered. (b) the impact of long term sickness absence. Sickness absence is being closely monitored and managed through HR process. (c) the part year savings target from the rerouting of the service which were effective from 31st October, 2016 have not been fully delivered but will be in place for 1st April 2017. 3. Car parking budgets as a whole recorded a £50k overspend. The budget for repairs due to anti social behaviour was £45k overspent. 4. Fleet and stores budgets at waterside recorded an underspend of £400k, representing £200k of one-off financing costs for the waste and recycling fleet purchased in year, £100k on fuel costs and £100k on materials
		Housing Services	318	812	494	92	Increased demand for accommodation for homeless families in a market where rental costs are rising and preventative work to support these families has added a pressure of £330k. This is combined with a net pressure on Community Safety costs of £72k primarily due to a shortfall on income from Public Space Protection Orders
		Infrastructure Assets excluding HRA	13,392	13,553	161	(141)	The costs of transporting an increased number of Special Education Needs students was £270k over budget. Mainstream home to school transport was £90k under budget; highway maintenance was £130k over budget due to a shortfall in works recharged to the capital programme and external contract spend to deliver work. other in-year vacancy and non staffing savings across highways and transport reduced the overspend.
			28,137	31,719	3,582	(313)	
General Fund Total			135,226	135,226	0	(441)	
Health	Health Commissioning	Adult Services	13,707	14,552	845	(415)	Rise in Funded Nursing Care grant of over 40% approved by Department of Health mid year and rise in demand for equipment services.
		Children Services	1,793	1,896	103	(64)	A rise in demand for health support of children in Child Placements.
		Funding from Swindon CCG	(15,500)	(16,448)	(948)	34	Rise in funding provided to meet rising cost of Funded Nursing Care and demand for placements.
	Health Service Delivery	Children's Health Delivery Services - CCG Funded	0	0	0	168	CCG funding revised to reflect change in costs and demand for services.
Health Total			0	0	0	(277)	

Budget Management 2016-17 - Actual Out-turn By Department

Appendix One

Fund	Tier 1 Pillar	Tier 2 Function	Budget 2017/18 £'000	Actual Out- turn 2017-18 £'000	Actual Variance 2017-18 £'000	Movement since last report 2017- 18 £'000	Commentary on Reasons for Variance for the Year
Dedicated Schools Grant	DSG Commissioning	DSG Skills and Attainment	85,227	80,521	0 (4,707)	(18)	Reduction in spend for schools that converted to academies £3m, reduction in Early years spend £1.685m. There was an overspend in the High Needs top-up budget of £235k for the year, this was offset by an underspend on the Post 16 HN budget of £372k. Only £42k of the High Needs contingency budget was spent in year meaning that this budget underspent by £210k during the year.
Dedicated Schools Grant	DSG Commissioning	DSG Skills and Attainment Funding	(85,227)	(80,521)	4,707	406	There is a reduction in the income received due to lower than budgeted numbers of children accessing Early Years provision. In addition 2 schools converted to academies in year which reduced the DSG receivable by £3m.
Dedicated Schools Grant Total			0	(0)	(0)	389	
Housing Revenue Account	Housing Revenue Account	Supervision & Management	(36,534)	(37,006)	(472)	(324)	Rent income received was higher due to conversions to Affordable Rents £256k combined with reductions combined with savings across administrative services of £216k
		Special Services	209	128	(81)	370	The combination of reduced running costs across all schemes totalling £104k.
		Repairs	10,837	10,444	(393)	(341)	Income from rechargeable works combined with a significant amount of work that was capitalised has saved c £393k
		HRA Capital Financing	25,488	26,434	946	946	The impact of increased capital spend and revaluation of assets resulted in a depreciation overspend of £1.1m. In addition, the bad debt provision required to meet rising debts due to Universal Credit was also £360k in excess of budget. This has partly been offset by savings in the DHP contribution required and other savings.
Housing Revenue Account Total			0	0	0	651	
					0		
Grand Total			135,226	135,226	(0)	322	